# Development Operational Report
Quarter 3 and 4 2013
Pakistan Country Office

## DOCUMENT INFORMATION

| MAAPK002 | Individual responsible for this draft: Ravia Harribans | Date: 28 February 2014 |

## PROGRAMME INFORMATION

<table>
<thead>
<tr>
<th>Implementing Secretariat body / host National Society</th>
<th>Geographic coverage:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pakistan Red Crescent Society (PRCS)</td>
<td>Selected sites from all over Pakistan; Baluchistan, Gilgit Baltistan (GB), Sindh, and Khyber Pakhtunkwa (KP) provinces; Azad, Jammu and Kashmir (AJK) State;</td>
</tr>
</tbody>
</table>

### Number of people to be reached:

80,000

<table>
<thead>
<tr>
<th>Project manager:</th>
<th>Project Code:</th>
<th>Project title:</th>
<th>Annual budget:</th>
</tr>
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<tbody>
<tr>
<td>Qaswar ABBAS</td>
<td>PPK015</td>
<td>Disaster Management</td>
<td>612,139</td>
</tr>
<tr>
<td>Jamal SHAH</td>
<td>PPK016</td>
<td>Health and Care</td>
<td>1,073,666</td>
</tr>
<tr>
<td>Karen Helene BJORNESTAD</td>
<td>PPK017</td>
<td>Organizational Development</td>
<td>520,853</td>
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<tr>
<td>Karen Helene BJORNESTAD</td>
<td>PPK019</td>
<td>IFRC-Coordination</td>
<td>620,287</td>
</tr>
<tr>
<td>Basharat Ullah KHAN</td>
<td>PPK036</td>
<td>Construction</td>
<td>754,496</td>
</tr>
<tr>
<td>Qasim ZAHID</td>
<td>PPK042</td>
<td>Logistics Capacity Development</td>
<td>616,095</td>
</tr>
<tr>
<td>Gorkhmaz HUSEYNOV</td>
<td>PPK043</td>
<td>ICBRR</td>
<td>263,680</td>
</tr>
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</table>

**Total annual budget:** 4,461,216

### Partner National Societies:

British Red Cross, Canadian Red Cross Society, Japanese Red Cross Society

### Other partner organisations:

See consolidated list of donors
1. Executive Summary

The revised 2013 Development Operational Plan (DOP) was published on 14 November 2013 and articulated the International Federation of Red Cross and Red Crescent Societies’ (IFRC) continuous support to the Pakistan Red Crescent Society (PRCS) in 2013. The revision reflected the transition of the National Society (NS) from emergency response of mega-disasters from 2005-2012 to longer-term development planning with a strong focus towards enhancing the sustainability of the NS. The transition to redefine working modalities and objectives is a process the PRCS and its Partners are working through at present.

Relief activities and the integrated recovery programme (IRP), under the Pakistan Monsoon Floods Appeal 2010 (MDRPK006), have dominated IFRC’s support to the PRCS since 2010. Most of the remaining IRP activities were concluded by the end of April 2013 and the appeal was closed at the end July 2013. The revised 2013 DOP therefore focused on capacity building and long-term sustainability.

The revised 2013 DOP covered the following key budgets components:

**Integrated Community Based Risk Reduction (ICBRR)**

An ICBRR pilot in defined priority areas intends to build the resilience of communities and empower representative village committees through PRCS district branches support to enhancing their ability to cope with the impact of disasters. This approach aimed at integrating disaster risk reduction methods, community based first aid and hygiene promotion, supported by livelihood initiatives. Five districts will be selected for support under the initiation of the ICBRR programme. Ten other districts will receive organisational development support with a view to increase capacity of the district branches with a vision for possible deferred entry into the full ICBRR programme. The PRCS district offices will be strengthened with training support for staff to implement the programme. The support to the sustainability of the branch structure focuses on strengthening the youth and volunteer base of the branches and their resource mobilization capacity.

**Disaster Management (DM)**

This programme covers the enhancement of PRCS preparedness and the development of sustainable operational capacities in disaster management and response within the country, inclusive of cooperation with local and international stakeholders. This involved support for development of PRCS standard operational procedures (SOPs) and manuals finalization, training of operational staff, development of contingency plans, installation of new communication systems, maintenance and warehousing of emergency water units. The DOP 2013 also includes support to the development of new initiatives of PRCS in the field of livelihoods, cash grants and emergency shelter as decided during the PRCS strategic review meeting held in September 2012.

**Health and Care**

In addition to the continuation of CBHFA, support will be provided to PRCS for the development of its health and care activities such as polio prevention and health in emergencies. Nine basic health units (BHUs) and one mobile health unit (MHU) will be supported to contribute to reducing the mortality, morbidity, injuries and psychological and physical impacts from diseases, disasters and public health emergencies. The health units to be supported will be those located in or near the ICBRR target districts and/or in areas without access to basic health and care services.
Organisational and Branch Development (OD / BD)
This programme aims at developing a well-functioning organisational base for PRCS to execute and implement its mission and vision with a specific focus on sustainability. The PRCS provincial and district branches are the foundation of the National Society. IFRC’s cooperation with PRCS includes technical and financial support for youth and volunteer development, improving the legal base of the PRCS, leadership and governance support, finance management, PMER systems, resource mobilisation, logistics capacity building, construction of facilities and branch development. The PRCS has been affected by high staff turnover and therefore, a substantial component of building the National Society’s capacity will include training of staff, technical workshops and other forms of skill/knowledge transfer.

Logistics Development
A logistics unit is maintained in Pakistan as part of the PRCS capacity building package. The IFRC country office, together with the support of the Zone logistics unit, continued to facilitate the coordination and implementation of the Logistics Capacity Development Project (LCDP) with the following activities:

- Provision of technical support to PRCS logistics in developing Standard Operating Procedures (SOPs) and manuals.
- Provision of technical support and guidance to PRCS strategic warehousing and management, including upgrading of hardware.
- Coordination between LCDP, DM and branch development to ensure sustainability and integration of logistics development, including the IFRC Logistics Strategy 2015.
- Provision of technical support to PRCS with more specialized issues such as medical procurement.
- Conducting general and specialized training for staff and volunteers of PRCS.

The logistics unit has completed the transfer of IFRC stocks and warehouses to PRCS, introducing streamlined warehouse and fleet management systems, training PRCS staff and increasing the warehouse capacity. The IFRC fleet is gradually being decreased with the winding up of the IRP.

Construction
IFRC has been supporting 26 projects multilaterally following the earthquake in 2005. Of the total construction activities, 16 projects were successfully finished by PRCS, while 10 projects are in different stages of completion and finalization. One project in Swat district of KP province started in April 2011 and is scheduled to be completed in 2014. The Earthquake Appeal 2005 was closed in 2012, upon which it was agreed with the donors concerned that the projects would be completed under the DOP. The DOP includes a provision for the planning and construction in the future of a new PRCS warehouse.

Coordination
IFRC provides technical support and coordination for the expansion of PRCS’ national programmes according to the Secretariat’s mandate and is responsible for ensuring accountability and transparency to its membership and donors. Over the years, PRCS has gained substantial experience in disaster relief. The IFRC Pakistan country office is transferring its support focus from emergency to recovery and from recovery to sustainable development. The size, structure and technical capacity of the delegation is being restructured to meet the changing nature and scale of support required. The PRCS staff supported by IFRC is reducing in 2013 by approximately 35 per cent (from 414 staff previously supported).
The DOP 2013 intends to establish the foundation for community based development work, focusing on the sustainability of the core structure and branches of PRCS. In this transitional year, IFRC will assist PRCS in finding new ways to sustain the core structure.

**Operational context**
The operational context in the second half of the year remained largely unchanged from the initial six months of 2013, save for the issues of violence, political unrest and spill-over of the conflict in Afghanistan, which continued to impact upon humanitarian accessibility and security.

The IFRC Pakistan country office continues to strengthen coordination and cooperation with Partner National Societies, the International Committee of the Red Cross (ICRC) and other relevant agencies in supporting the programmes of the National Society.

As a result of the many major natural disasters, emergency operations and the extensive relief support PRCS has received over the last decade, IFRC has maintained a sizeable country office in Pakistan. The year 2013 saw the scaling down of operations, staff and gradual reduction in the number of assets. However, the Pakistan country office will maintain a basic support structure from mid-2013 onwards to provide technical support and to ensure the accountability and transparency of its work. The country office will maintain its humanitarian diplomacy role and obligations to coordinate the activities of the Red Cross and Red Crescent (RCRC) Movement partners.

### People reached for reporting period

<table>
<thead>
<tr>
<th></th>
<th>Direct recipients</th>
<th>Indirect recipients</th>
<th>Total people reached</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Male</td>
<td>Female</td>
<td>Total</td>
</tr>
<tr>
<td>Planned</td>
<td>Actual</td>
<td>Planned</td>
<td>Actual</td>
</tr>
</tbody>
</table>

*Beneficiaries of Health: 74,918 OPD persons (male-13,494, female-27,725, children-33,699)*

### 2. Financial Status

<table>
<thead>
<tr>
<th>Budget and expenditure analysis (CHF)</th>
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</thead>
<tbody>
<tr>
<td>A. Annual approved budget</td>
</tr>
<tr>
<td>B. Total funding to date</td>
</tr>
<tr>
<td>C. Funding to date as % of annual budget (B ÷ A)</td>
</tr>
<tr>
<td>D. Year To Date Budget</td>
</tr>
<tr>
<td>E. Total expenditure to date</td>
</tr>
<tr>
<td>F. Expenditure to date as % of YTD budget (E ÷ D)</td>
</tr>
<tr>
<td>G. Expenditure to date as % of annual budget (E ÷ A)</td>
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</tbody>
</table>
A revision has been made to the approved annual budget during quarter three of 2013, resulting in revised down from CHF 4,470,812 to CHF 4,461,216.

As of December 2013, the budget was 348% funded. With the approval for budget re-allocation from closed Floods 2010 IRP (MDRPK006) operation, the revised 2013 DOP budget was fully funded.

As of December 2013, the component expenditure status against their respective total annual budget was:

- Disaster Management = 78%
- Health and Care = 84%
- Organisational Development = 100%
- Coordination = 97%
- Construction = 18%
- Logistic Development = 72%
- ICBRR = 93%

Click here to go directly to the financial report.

3. Situation/Context Analysis – (Positive & Negative Factors)

During the last two quarters of 2013, the overall security situation in Pakistan continued to be volatile. Militancy, criminality, social and political instability and natural disasters remained major threats in the country. Khyber Pakhtunkhwa (KP) province (especially Peshawar city) witnessed the highest number of incidents of violence and militancy, followed by Sindh province (mostly Karachi city). On the other hand, the situation in Punjab province showed considerable stability in terms of security, with the exception of an incident in November in Rawalpindi with sectarian violence followed by retaliation target killings. July and August also saw numerous protests and demonstrations across Pakistan supported by political parties against prolonged power cuts and shortages. Monsoon rainfalls across Pakistan starting from July to August 2013, affected Khyber Pakhtunkhwa (KP) Gilgit Baltistan (GB), Punjab, Sindh, Balochistan provinces and Azad Jammu and Kashmir (AJK) state. A general threat of possible attacks targeting the capital Islamabad prevailed, with enhanced security measures put in place by security forces.
4. Analysis of Implementation

Outcome 1: Leadership development:
Qualifications and competences of leadership and staff improved to establish a sustainable organisation for PRCS.

Output 1.1: PRCS senior managers access training and gain knowledge of management and good governance (SG 1.4)

1.1.1. Support Preparatory Statutory Meeting (2 sessions, 20 participants).
1.1.2. Support participation in International Statutory meeting (1 meeting, 2 participants).

Output 1.2: PRCS core staff is funded by IFRC during a transitional period in support of the HR restructuring exercises at the National Headquarters.

1.2.1. Support PRCS in the development of a sustainability plan for funding of core programme staff.

Output 1.3: NS leadership (governance and management) have functional and strengthened structures and capacity for optimal organisational performance and accountability, including widely sharing and operationalization Strategy 2015.

1.3.1. Support PRCS annual national strategic review and planning workshop (1 workshop, 30 participants).

Q3 – Q4 Status

- Activities 1.1.1 – No Statutory meeting was held by PRCS management.
- Activities 1.1.2 – Chairman PRCS and PRCS Deputy Director OD visited Australia (Sydney) from 6 to 19 November 2013. During the visit they had meetings with the representatives from British Red Cross and Australian Red Cross. They also participated in the Humanitarian Forum; 19th Session of the General Assembly (12 to 15 November); and Council of Delegates Meeting (17 and 18 November).
- Four orientation sessions on the RCRC Movement have been carried out in the period for newly appointed PRCS and IFRC staff.
- Activity 1.2.1 – The Organisational Development (OD) and Branch Development (BD) component of OD has been a focused area of IFRC’s support to the PRCS with the aim of supporting the sustainability of the PRCS. The issue is a priority for PRCS management and was discussed in the National OD working group meeting held in September 2013 where the management of all branches were present. The BD component under the ICBRR project also places priority on the district branch sustainability of five selected districts. PRCS management aims to streamline the BD activities in all branches to achieve the sustainability goal.
- Activity 1.3.1 – In September 2013 National level OD working group meeting and joint management meeting was held to review the DOP 2014 activities. This provided an opportunity to PRCS to review their organizational strategies. However no National level PRCS strategic review meeting was conducted due to PRCS engagement in other operations. A mid-term review of the NS strategic plan was done in late 2012.

Business Line 1 – “To raise humanitarian standards”
### Business Line 2 – “To grow Red Cross Red Crescent services for vulnerable people”

**Outcome 1: Organisational Disaster Preparedness:** PRCS has strengthened and sustainable capacities to respond to, and help communities recover from disasters and crisis

**Output 1.1:** PRCS has demonstrably efficient and effective standard operating procedures (SOPs), guidelines, systems, management processes (including for volunteers), and response/contingency plans in place and operational. (SG 2.1)

### ACTIVITIES: WATSAN – DISASTER RESPONSE (DR)

1.1.1. Support development of PRCS SOP for emergency water treatment units.

1.1.2. Support development of PRCS SOPs for hygiene promotion in emergencies.

### ACTIVITIES: SHELTER -DR

1.1.3. Support development of PRCS shelter strategy.

1.1.4. Support development of PRCS standardised shelter tool kit for Pakistan context.

1.1.5. Support development of emergency shelter designs according to different topographic regions.

1.1.6. Support development of SOPs for emergency shelter response.

1.1.7. Support to improve existing shelter monitoring database.

### ACTIVITIES: DISASTER MANAGEMENT - DR

1.1.8. Support finalization of PRCS DRT deployment SOPs and sectorial response SOPs.

1.1.9. Support standardization of PRCS DRTs training materials.

1.1.10. Facilitate annual update of monsoon contingency plan (one session, 25 participants).

1.1.11. Facilitate simulation exercise on 2013 contingency plan (NHQ) (one session, 40 participants).

1.1.12. Support development of video conferencing system between NHQ and PHQs.

1.1.13. Facilitate pre-disaster meeting and follow-up on pre-disaster MoU (one meeting, 30 participants).

### ACTIVITIES: DISASTER MANAGEMENT - LIVELIHOODS


1.1.15. Support development of PRCS livelihoods programme SOPs, guidelines and structure.

### Q3 – Q4 Status for Output 1.1

**WatSan – DR**

- During this reporting period, the NS experienced a high turnover of key staff, including the focal points for CBHFA and WatSan. This was accompanied by delays in filling these posts, resulting in a slower rate of implementation of activities than planned.

- **Activity 1.1.1** – The final draft of SOPs for deployment of WatSan ERUs has been shared with PRCS management and awaiting endorsement, while the draft SOPs for proper storage, maintenance and utilization of WatSan ERUs is in process.

- **Activity 1.1.2** – The draft SOPs for hygiene promotion in emergencies, hygiene promotion in emergency training manual and a checklist for hygiene promotion team leader have been prepared and shared with key NS stakeholders for review and feedback.

**Shelter – DR**

- **Activities 1.1.3 to 1.1.7** – No significant progress made in the second half of 2013 against the activities related to the development of PRCS shelter strategy and the development of SOPs for emergency shelter response. The shelter focal point at the NS is also responsible for the construction and WatSan portfolios – a post which carries a heavy workload. In 2014, the IFRC will provide HR support to PRCS to progress implementation in the emergency shelter sector.

**DM – DR**

- **Activity 1.1.8** – Disaster Response Teams (DRTs) (include NDRT, BDRT and DDRT) deployment SOPs are finalised, with the approval from PRCS senior management.

- **Activity 1.1.9** – For 2013, only NDRT training materials have been standardised. NDRT course outline, session plan and presentations were completed, with work ongoing by the PRCS DM team on the lesson plans to complete the training
package.

- **Activity 1.1.10** – Annual update of monsoon contingency plan activity was completed and reported in DOR Q1 and Q2. The activity was conducted as a workshop on 27 June 2013. The monsoon contingency plan was finalized and shared with all concerned.

- **Activity 1.1.11** – The PRCS Monsoon Contingency Plan 2013 Simulation Exercise held from 3 to 5 December 2013 with the support of IFRC SARD and Zone office, as well as an external consultant.

- **Activities 1.1.12** – The selected service providers from PRCS for the equipment and systems required for DR video conferencing facilities and system were unable to deliver by the agreed deadline and retendering was done. The new service provider was selected and procurement process initiated.

- **Activities 1.1.13** – Pre-disaster meeting was conducted on 15 and 16 of July 2013. The Pre-disaster MoU is still under discussion between PRCS and the in-country PNSs.

**Livelihoods – DR**

- **Activity 1.1.14** – No activities have taken place in the second half of 2013 as the NS has yet to identified a technical focal point. In addition, the IFRC Pakistan Delegation did not have a livelihoods focal point in place since July 2013 which has delayed progress in this sector. This activity is carried forward to 2014.

**Output 1.2.** PRCS has strengthened capacities to implement disaster risk reduction (DRR) approaches that increase the resilience of vulnerable communities to risks posed by hazards and climate change.

**ACTIVITIES: DISASTER MANAGEMENT – DISASTER RISK REDUCTION (DRR)**

1.2.1. Facilitate launching of World Disaster Report 2013 (one session, 30 participants).

1.2.2. Facilitate commemoration of World Disaster Day: national level (1 session, 30 participants).

1.2.3. Support development of DRR IEC materials.

**Q3 – Q4 Status for Output 1.2**

- **Activity 1.2.1 & 1.2.2** – The World Disaster Report launching ceremony was held on 10 Dec 2013 with the support of IFRC communication department. Guests to the launch included representatives of aid organizations, the diplomatic corps, local authorities. World Disaster Day was not formally commemorated.

- **Activity 1.2.3** – No DRR IEC materials were developed during this reporting period. This activity is carried forward to 2014 as part of the development of DRR IEC materials in ICBRR activity.

**Output 1.3:** PRCS has appropriately skilled and sufficient human resources and available at all levels of national society for disaster response. (SG 2.1)

**ACTIVITIES: DM – DR**

1.3.1. Facilitate national disaster response team training (1 session, 30 participants).

1.3.2. Facilitate Branch disaster response team trainings (3 sessions, 75 participants).

1.3.3. Facilitate district disaster response team trainings (6 sessions, 150 participants).

1.3.4. Facilitate National level training on contingency planning process (1 session, 25 participants).

1.3.5. Support DM programme semi-annual review meetings (1 session, 20 participants).

1.3.6. Programme M & E visits (NHQ-PHQ).

**Q3 – Q4 Status for Output 1.3**

- **Activities 1.3.1** – his activity was completed and reported in DOR Q1 and Q2.

- **Activity 1.3.2** – Three BDRTs were conducted during the reporting period as follows:
  - 1- to 5 July in District GB – GB Branch
  - 20 to 24 September in District Chitral – KP Provincial Branch
  - 24 to 28 September in city of Quetta – Balochistan Provincial Branch

- **Activity 1.3.3** – Out of total six District Disaster Response Team trainings (DDRT), five DDRT trainings were conducted (with 25 participants in each training) during the reporting period as follows:
  - 24 to 26 June in the District Astore of Gilgit Baltistan Province.
  - 27 to 29 June in Districts of Jaffarabad, Naseerabad and Sibbi – Balochistan Provincial Branch
  - 28 October to 1 November in District Mansehra – KP Provincial Branch
  - 26 to 28 November in District Bagh – AJK State Branch
  - 12 to 14 December in city of Lahore – Punjab Provincial Branch
- The sixth DDRT training was planned to be conducted in Sindh Province, however due to deployment of NHQ and PHQ Sindh DM staff in EQ Awaraan response operation, the training was cancelled.
  - Activity 1.3.4 – This activity was completed and reported in DOR Q1 and Q2.
  - Activity 1.3.5 – The first DM programme review meeting was postponed and will be held in Q1 and Q3 of 2014.
  - Activity 1.3.6 – No programme M&E visits were done by the NHQ or PHQs.

**Output 1.4:** PRCS has demonstrably strengthened coordination and response capacity at district level.

**ACTIVITIES: DM – DR**

1.4.1. Facilitate mid-year and year-end DM-cells update/ status review (collaboration with PMER).

**ACTIVITIES: SHELTER – DR**

1.4.2. Facilitate safe-shelter awareness trainings (one training, 15 participants).

**Q3 – Q4 Status for Output 1.4**

**DM – DR**
  - Activity 1.4.1 – This activity is carried forward to 2014.

**SHELTER – DR**
  - Activity 1.4.2 – This activity was not completed as the Shelter focal point was preoccupied with other tasks under the construction and WatSan portfolios. This challenge will be addressed in 2014 with HR support being provided by the IFRC.

**Output 1.5:** PRCS has appropriate logistical equipment and pre-positioned materials available at all levels of the national society response. (SG 2.2)

**ACTIVITIES: WATSAN – DR**

1.5.1. Support maintenance and optimal storage of WatSan emergency equipment.
1.5.2. Support replenishment of emergency WatSan materials and consumables.

**ACTIVITIES: LOGISTICS – DR**

1.5.3. Support completion of warehouse mapping and proposed PoA.
1.5.4. Support review of PRCS DP stock prepositioning and warehousing strategy.
1.5.5. Support warehouse rent and running costs (Haripur/ DMLC, Multan, Karachi).
1.5.6. Facilitate transportation of DP stocks.
1.5.7. Hand-over of DP stocks, IFRC to PRCS.

**Q3 – Q4 Status for Output 1.5**

**WatSan – DR**
  - Activity 1.5.1 – Emergency WatSan equipment has been relocated from IFRC warehouses to PRCS warehouses. They will be regularly monitored to ensure readiness for deployment if the need arises.
  - Activity 1.5.2 – Defective emergency WatSan materials have been replaced with available materials (materials were donated by ICRC, PNSs and are stored in PRCS warehouse in Haripur); 13 water pumps and two generators were also serviced and properly placed in PRCS warehouse in Haripur.

**Logistics – DR**
  - The NS Joint Director Procurement vacated the post and procurement responsibilities were assumed by the Deputy Director Logistics. This, together with the surge in procurement activity as a result of the Awaran earthquake response impacted on the progress of these planned activities under DOP 2013. Many of the activities initially planned for 2013 were delayed and are carried forward to 2014.
  - Activity 1.5.3 & 1.5.4 – The activities are carried forward to 2014.
  - Activity 1.5.5 – Support for warehouse rent and running cost (Haripur/ DMLC, Multan, Karachi) is on-going.
  - Activity 1.5.6 – Stock transfer operation (from IFRC warehouse in Port Qasim to PRCS NHQ warehouse in Karachi) was completed by 1st week of August 2013. During the transportation, 6,720 hygiene kits were damaged. Procurement to replenish those items was finalized in December.
  - Activity 1.5.7 – A 3-week delay in above activity also led to the extension of IFRC warehouse contract (Port Qasim-Karachi) for one month till August. To avoid further extension, a proposal was given to PRCS NHQ Logistics to move some
stocks to PRCS NHQ warehouse in Multan. The proposal was accepted and approved by the PRCS’s senior management and the DP stocks load of 10 x 40’ containers were transported to the warehouse in Multan. This activity helped in reducing the number of operational days and the warehouse team were able to complete the entire operation in August. Gift Certificates for the DP stocks, assets and admin inventory prepared and handed over to PRCS Logistics after the signatures from the AHoD.

Outcome 2: Integrated Community Based Risk Reduction Programme (ICBRR) Implementation: The resilience of 8500 persons (1,214 households) will be enhanced through community-led risk reduction activities

Output 2.1: PRCS has effective guidelines and management processes in place and operational for ICBRR implementation.

**ACTIVITIES: DISASTER MANAGEMENT – ICBRR**


2.1.2. Facilitate orientation & consultation workshop on ICBRR (1 workshop, 15 participants).

**Q3 – Q4 Status for Output 2.1**

- **Activities 2.1.1** – The first meeting for the contextualization of ICBRR was conducted on 10 and 11 December and an initial draft of the Integrated Vulnerability and Capacity Assessment (IVCA) was prepared and shared with stakeholders for feedback.
- **Activity 2.1.2** – The IFRC Regional preparedness and resilience coordinator visited Pakistan in September to support ICBRR planning. A consultative meeting at NHQ was held in early September followed by a provincial consultation and orientation meeting on 17 and 18 September at national level. In this meeting, a draft plan of action was shared with the provinces for their feedback.
- ICBRR Provincial orientation session is planned in February 2014 at the National level where programme implementation guidelines will be shared, before initiating the IVCA.
- Draft job descriptions of district branch staff required for ICBRR project implementation were shared by PRCS and IFRC OD & BD departments with the branches upon approval from IFRC and PRCS programme managers. By the end of December, hiring process started in both provinces (Sindh & KP), whereas recruitment is almost completed in State branch (AJK).

Output 2.2: PRCS is better able to develop and implement ICBRR approach implementation

**ACTIVITIES: DISASTER MANAGEMENT – ICBRR**

2.2.1. Support vulnerability mapping of selected districts, Identification of communities, and stakeholder consultation.

**ACTIVITIES: PMER/BCA**

2.2.2. Facilitate PMER and beneficiaries communication orientation workshop (1 session, 30 participants).

2.2.3. Facilitate report writing workshop (1 session, 30 participants).

2.2.4. Support Beneficiary Communications and Accountability (BCA) integration and support in ICBRR.

**Q3 – Q4 Status for Output 2.2**

- **Activity 2.2.1 & 2.2.3** – Due to delays in recruitment of project staff, the activities are carried forward to 2014.
- **Activity 2.2.4** – During the reporting period, the BCA team provided the technical support and inputs for the project implementation guideline and contextualization of IVCA.

Output 2.3: The NS branch structures are reactivated and procedures established to measurably improve service delivery to communities. (SG 3.1, 3.3)

2.3.1. Support PHQ OD working group to adapt Capacity Assessment and create PHQ/ DHQ levels PoA (2 meetings, 30 participants).

2.3.2. Support quarterly PHQ OD steering group meeting with District secretaries (3 meetings, 30 participants) to review and plan on-going programme activities.

2.3.3. Support Annual PHQ (Sindh and KP) Integrated BD/programme steering group meeting (two meetings, 15 participants/meeting).

2.3.4. Support two PHQ BD staff development training (one training, 15 participants).
Q3 – Q4 Status for Output 2.3

- **Activity 2.3.1** – No activities conducted in the reporting period.
- **Activity 2.3.2 & 2.3.3** – This activity was completed and reported in DOR Q1 and Q2.
- **Activity 2.3.4** – With the delay in ICBRR project, this activity is carried forward to 2014.

**Output 2.4:** Further integration of youth and volunteer activities in PRCS programmes to enhance its response capacity. (SG 3.4, 3.5)

**ACTIVITIES: OD - Youth and Volunteers**

2.4.1. Support PRCS Volunteers recruitment and Induction (three PHQs and one NHQ).
2.4.2. Support the development of professional volunteers corps (three PHQs and one NHQ).
2.4.3. Support Volunteers Insurance Scheme (500 volunteers/year).
2.4.4. Support RC Youth & Junior Clubs at 85 schools/ colleges.
2.4.5. Support the observance of RCRC week and other international youth events.
2.4.6. Support Youth and Volunteer Department staff members to participate in local and international YABC activities.
2.4.7. Support two PHQ BD staff development and training (one training, 15 participants).

Q3 – Q4 Status for Output 2.4

- **Activity 2.4.1** – Orientation and recruitment of 30 volunteers took place in Hattian Bala of AJK on 2 to 4 July. Recruitment of 40 volunteers in middle school, Hunza Nagar, Gilgit Baltistan took place on 7 July.
- **Activity 2.4.2** – The recruitment and induction of 25 professional volunteers in first aid was done in Sindh.
- **Activity 2.4.3** – This activity was completed and reported in DOR Q1 and Q2.
- **Activity 2.4.4** – In total 16 awareness sessions in youth clubs (Bolochistan - 4, KP - 5, GB - 3, Sindh - 2 and Islamabad - 2) and 18 awareness sessions in PRCS junior clubs (Bolochistan - 7, KP - 5, GB - 3, Sindh - 2 and Islamabad - 1) were conducted with a total of 987 participants.
- Two monitoring visits were also conducted to RC clubs and meetings with volunteers in District Hunza Nagar and Skardu (Gilgit Baltistan) took place in the month of July 2013.
- **Activity 2.4.5** – RCRC week was celebrated in District Hattian Bala of AJK on 5 to 9 July.
- One PRCS participant attended 2nd MIGA and International Youth camp in South Korea from 1 to 9 August.
- The youth and volunteer department organised International Youth day celebrations with a combined participation of 1,062 persons (Sindh - 300, KP - 180, AJK - 100, GB - 200, Islamabad - 282).
- An event planned to celebrate International Youth and Volunteer Day, initially planned for 24 December, was postponed due to other priorities of the host and Chief Guest, the President of Pakistan. The event will be held at a date when the President’s participation can be confirmed.
- 25 people participated in International First Aid day celebrations in KP.
- **Activity 2.4.6** – PRCS Y&V department organized YABC training for volunteers in different parts of the country during the reporting period. Twelve 3-day volunteering in emergencies and YABC trainings were conducted in Islamabad (one session for 25 participants), GB (three sessions for 92 participants), Balochistan (one session for 29 participants), KP (four sessions for 105 participants) and Sindh (three sessions for 62 participants).
- Youth camps were organised in GB and Punjab, reaching a total of 105 participants. Provincial Youth camp activities were also held in AJK for 50 PRCS volunteers.
- A District Youth convention was held in two provinces of Pakistan - Balochistan (59 participants) and KP (35 participants).

**Outcome 3: Construction**

Targeted communities affected by the earthquake gain access to health, educational and community services via the reconstruction of destroyed public health, education and community buildings.

**Output 3.1:** Three reconstruction buildings are completed and utilised (SG 2.1)

**ACTIVITIES: Re/construction**

3.1.1. Completion of Branch Office, Warehouse and Vocational Training Centre in Swat District, KP.
3.1.2. Completion of Boys Degree College, Chinari, AJK.
3.1.3. Completion of Boys Middle School, Amra Sawan, AJK.

Q3 – Q4 Status for Output 3.1
- **Activity 3.1.1** – This project was started in April 2011 and is currently 60% completed but stalled due to issues related to payment due the contractor. The issues are being addressed. This activity is carried forward to 2014.
- **Activity 3.1.2** – This project was started in 2007 and is currently 99% completed with only with only remaining works of external electrification and site clearance. Chairman PRCS visited the site along with DD Shelter in late December 2013 and advised the contractor to complete the project without further delay. This activity is carried forward to 2014 and expected to be completed in the first quarter.
- **Activity 3.1.3** – This project commenced in 2007 and the building is almost complete, with some finishing works pending (painting and installation of external sewerage system). In addition the building requires construction of a reinforced cement concrete retaining wall. The work stalled due to issues of payment, which have since been addressed by the NS. During this reporting period, the construction of the retaining wall (outside boundary wall) was on-going and is 70% completed. The overall project is 95% completed.

### Output 3.2: Reconstruction buildings are finalized and utilized.

- **3.2.1. Provision of electric transformer and computers to Girls Middle School, Batang, (KP).**
- **3.2.2. Payment against final invoice of Rural Health Centre, Battal, AJK.**
- **3.2.3. Payment against final invoice of Basic Health Unit, Hilkot, AJK.**
- **3.2.4. Payment against final invoice of Basic Health Unit, Shohal Najaf Khan, AJK.**
- **3.2.5. Payment against final invoice of vocational training centre, Mansehra, KP.**
- **3.2.6. Payment against final invoice of Basic Health Unit, Reshian, AJK.**

### Q3 – Q4 Status for Output 3.2

- **Activity 3.2.1** – The Taiwanese Red Cross Organisation pledge for this project expired in March 2013 and the final report was submitted to donor. A small balance of remaining funds was agreed to be transferred to the unearmarked funds under the DOP 2013. The funds have been proposed for the procurement of a transformer and computers for the school. Discussions with the responsible staff within PRCS are ongoing to have the equipment procured and installed within a foreseeable period.
- **Activity 3.2.2 & 3.2.3** – PRCS has written a letter to the contractor for furnishing their final invoice for payment and the deadline was extended from September to October but no invoice is received yet.
- **Activity 3.2.4** – PRCS has referred to a consultant for technical input and advice to settle the final invoice as there was change in specification of building material used by the contractor. No invoice has yet been received.
- **Activity 3.2.5** – This project is 100% completed and functional, only pending is payment of the final invoice.
- **Activity 3.2.6** – This project is 100% completed, however the final invoice remains to be settled due to a difference in the specification of building material which needs to be approved by the PRCS Construction Committee. PRCS has referred to a consultant for technical input and advice to be able to proceed.

### Output 3.3: One warehouse is planned for construction as per PRCS warehousing strategy.

- **3.3.1. One warehouse is planned for construction as per PRCS warehousing strategy.**

### Q3 – Q4 Status for Output 3.3

- **Activity 3.3.1** – PRCS NHQ has purchased the land measuring 68,000sqm in August 2013 from its own funds and has asked IFRC for the support for construction of the warehouse. IFRC has accepted the request and is preparing future line of action in this regard. A joint site visit was done by PRCS and IFRC management along with the technical teams. Several meetings were held with Danish Red Cross and Norwegian Red Cross regarding the discussion to support construction of PRCS NHQ warehouse in Islamabad.

### Business Line 3 – “To strengthen the specific Red Cross Red Crescent contribution to development”

| Outcome 1: PRIMARY HEALTH CARE | Improved primary health care services to reduce mortality and morbidity of vulnerable communities |
| Output 1.1: PRCS implement integrated health and care services to address health inequities with special focus to women and children. (SG 3.2) |
| ACTIVITIES: Primary Health Care |
1.1. Provide continuous support to 10 PRCS primary health care facilities (BHUs/MHUs) with integration of maternal and child care services. Catchment population 200,000, Direct beneficiaries 100,000.

1.1.2. Facilitate BHU/MHU Health services programme review.

1.1.3. Facilitate BHUs survey (collaboration with PMER).

Q3 – Q4 Status for Output 1.1

- Activity 1.1.1 - During the reporting period, support to nine primary health care facilities with integration of maternal and child care services continued (the tenth one in AJK State has not been finalized) through the NS Health teams/facilities under the DOP 2013. However, no reports received from BHU Faisalabad (Punjab) for the year 2013.

<table>
<thead>
<tr>
<th>2013</th>
<th>Jan-Jun²</th>
<th>July</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total OPD³</td>
<td>46,147</td>
<td>14,002</td>
<td>11,942</td>
<td>15,181</td>
<td>10,733</td>
<td>10,221</td>
<td>12,839</td>
<td>121,065²</td>
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<tr>
<td>Male</td>
<td>9,870</td>
<td>2,287</td>
<td>1,854</td>
<td>2,505</td>
<td>1,903</td>
<td>2,404</td>
<td>2,541</td>
<td>23,364</td>
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<tr>
<td>Female</td>
<td>18,264</td>
<td>5,256</td>
<td>4,883</td>
<td>5,730</td>
<td>3,655</td>
<td>3,218</td>
<td>4,983</td>
<td>45,989</td>
</tr>
<tr>
<td>Children</td>
<td>18,013</td>
<td>6,459</td>
<td>5,205</td>
<td>6,946</td>
<td>5,175</td>
<td>4,599</td>
<td>5,315</td>
<td>51,712</td>
</tr>
<tr>
<td>Patients referred</td>
<td>398</td>
<td>19</td>
<td>90</td>
<td>116</td>
<td>123</td>
<td>132</td>
<td>176</td>
<td>1,054</td>
</tr>
<tr>
<td>Total no. of antenatal check-ups</td>
<td>2,041</td>
<td>571</td>
<td>456</td>
<td>481</td>
<td>244</td>
<td>473</td>
<td>419</td>
<td>4,685</td>
</tr>
<tr>
<td>Total no. of post-natal check-ups</td>
<td>1,207</td>
<td>330</td>
<td>345</td>
<td>328</td>
<td>144</td>
<td>337</td>
<td>352</td>
<td>3,043</td>
</tr>
<tr>
<td>Total no. of reproductive health services</td>
<td>3,687</td>
<td>1,097</td>
<td>914</td>
<td>864</td>
<td>420</td>
<td>1,051</td>
<td>1,105</td>
<td>9,138</td>
</tr>
<tr>
<td>Total no. of family planning clients</td>
<td>8,206</td>
<td>1,696</td>
<td>1,333</td>
<td>2,321</td>
<td>1,830</td>
<td>4,036</td>
<td>3,375</td>
<td>22,797</td>
</tr>
<tr>
<td>Growth monitoring</td>
<td>3,413</td>
<td>1,240</td>
<td>1,069</td>
<td>616</td>
<td>389</td>
<td>947</td>
<td>1,330</td>
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</tr>
<tr>
<td>Children vaccinated</td>
<td>3,943</td>
<td>316</td>
<td>381</td>
<td>52</td>
<td>337</td>
<td>564</td>
<td>1,213</td>
<td>6,806</td>
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<tr>
<td>Pregnant women immunized</td>
<td>1,165</td>
<td>1,821</td>
<td>275</td>
<td>242</td>
<td>301</td>
<td>344</td>
<td>417</td>
<td>4,565</td>
</tr>
<tr>
<td>Total women of child bearing age immunized</td>
<td>117</td>
<td>6</td>
<td>0</td>
<td>0</td>
<td>97</td>
<td>157</td>
<td>371</td>
<td></td>
</tr>
</tbody>
</table>

- Activity 1.1.2 – BHU review/evaluation was completed in July by an external evaluator. The final report was shared with the concerned departments. A few key findings are highlighted below:
  - Almost half of the respondents stated a high level of satisfaction with the PRCS/IFRC medical consultations received through static and mobile health units (BHU/MHU), particularly appreciating the usefulness of PRCS/IFRC MHUs due to their easy accessibility, convenient timings, easy follow-up, free medicines, LLINs and BP5 provision.
  - Half of the respondents valued highly the Community Based Health and First Aid (CBHFA), reported to be more important and useful than the medical consultations due to the long-term benefits and contribution towards positive change in the knowledge, attitude and practices of the individuals as well as the communities.

- Activity 1.1.3 – TORs for BHUs evaluation for all 35 PRCS BHUs, including those supported by PNSs and IFRC have been shared by PRCS with the relevant partners for feedback. It is decided by PRCS to have Health policy development first followed by BHU Evaluation. Health technical committee led by IFRC has taken up this initiative with PRCS to develop

¹ The nine primary health care facilities include 2 – Quetta, 1- Sibbi, 1-Chamman (Balochistan), 1- Skardu & 1- Gilgit (GB), 1- Swat (KP), 1- Larkana (Sindh), 1- Faisalabad (Punjab)
² January- March number of people reached for BHUs in Swat, Sibbi, GB and Larkana are reported under IRP (Floods 2010 ) response to avoid double counting.
³ Health figures are subject to change as updated on receipt of reports from branches.
⁴ Total OPD number include the total of male, female and children reached.
work plan for both activities.

### Output 1.2: Support to standardization of services across all PRCS health facilities. (SG 3.2)

<table>
<thead>
<tr>
<th>1.2.1.</th>
<th>Support review of PRCS Health Policy and Strategy.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.2.2.</td>
<td>Facilitate health facility management training (1 session, 25 participants).</td>
</tr>
<tr>
<td>1.2.3.</td>
<td>Support set-up of PRCS Health Management Information System (NHQ &amp; PHQ).</td>
</tr>
<tr>
<td>1.2.4.</td>
<td>Support development of PRCS Health Programmes SOPs and Manuals.</td>
</tr>
<tr>
<td>1.2.5.</td>
<td>Support procurement of medicines.</td>
</tr>
</tbody>
</table>

#### Q3–Q4 Status for Output 1.2

- **Activity 1.2.1 & 1.2.2** – The BHU evaluation was to be followed by a review of the NS health policy and strategy, and also with a health facility management training. Since the evaluation was delayed, these two activities were not done in 2013 and will be carried forward to 2014. However, regular meetings between PRCS and in-country Movement health counterparts to brainstorm PRCS health policy are ongoing. PRCS provided feedback on the draft documents for PRCS health programmes SOPs and guidelines that were shared in August. In keeping with the feedback provided SOPs for the Emergency Response Units (Health) are also incorporated in the document.

- **Activity 1.2.3** – Various meetings were conducted for the development and finalization of the Health Management Information System (HMIS) for PRCS. PRCS shared and invited all RCRC partners to participate in the development of HMIS, with the first meeting held on 28 November. There was agreement to adopt the government HMIS for all PRCS health facilities. HMIS tools have been shared with all the IFRC supported Health Facilities and communication dispatched authorizing use of the system to standardize the reporting. Feedback will be obtained in February 2014 during the Provincial branch health officer coordination meeting.

- **Activity 1.2.4** – Draft documents for PRCS health programmes SOPs and guidelines that were shared in August are still with NS senior management for approval.

- **Activity 1.2.5** – The medicine procurement was completed, delivery to the branches has started and payment to suppliers initiated.

### Output 1.3: Polio Campaign Support: Improved OPV coverage in targeted areas, in partnership with MoH, WHO, UNICEF and other stakeholders.

| 1.3.1. | Facilitate ToT Trainings on Polio for Branch Health Staff (2 trainings, 50 participants). |
| 1.3.2. | Support production and Dissemination of Polio IEC Materials. |
| 1.3.3. | Support participation in National immunization days. |

#### Q3–Q4 Status for Output 1.3

- **Activity 1.3.1 to 1.3.3** – The Polio programme activities were suspended since December 2012 due to security concerns after attacks on polio health workers. Discussions regarding the continuation of the polio programme are ongoing.

### Outcome 2: Community Based Health and First Aid (CBHFA): Improved health status of vulnerable communities by provision of community-based health and First Aid services.

### Output 2.1: PRCS has improved capacity on CBHFA programmes towards healthy communities, which are able to cope with health and disaster challenges. (SG 3.1)

| 2.1.2. | Facilitate training of CBHFA PMER and ToT (3 trainings, 60 participants). |
| 2.1.3. | Coordination, Consultation, Planning and Review meeting (Branch/District). |
| 2.1.4. | Support training and Refresher trainings of CBHFA Coaches (5 trainings, 125 participants). |
| 2.1.5. | Facilitate first aid component in BDRTs. |
| 2.1.6. | Support implementation of CBHFA household survey. |

#### ACTIVITIES: BCA

#### 2.1.7. | IEC material to support CBHFA / outbreaks through awareness messages for community. |

#### ACTIVITIES: WATSAN-PHAST

#### 2.1.8. | Support review of PHAST module for integration with CBHFA programme. |
| 2.1.9. | Facilitate PHAST-inclusion training for CBHFA practitioners (one training, 25 participants). |

#### Q3–Q4 Status for Output 2.1


• **Activity 2.1.1 to 2.1.9** – Due to staff turnover in the NS Health Department and existing staff having to assume additional responsibilities, activities such as the training of CBHFA PMER and ToT workshop and coordination, consultation, planning and review meeting (branch/district) planned for 2013 were not implemented and are carried forward to 2014.
• New and refresher trainings were organized for 24 CBHFA coaches and 622 volunteers.

**Output 2.2:** PRCS provides First Aid services with particular emphasis on harmonization of material and accreditation. (SG 3.1)

2.2.1. Support review and development of PRCS FA Policy and SOPs.

**Q3 – Q4 Status for Output 2.2**

• **Activity 2.2.1** – PRCS has re-initiated EPR and first aid programme supported by ICRC. The report of the review has been shared and a meeting was held in June by PRCS to discuss the findings of the first aid review process. Based on this internal review an external consultant will be hired to develop the policy. The hiring process is in its final stage.

**Outcome 3: Voluntary Non Remunerated Blood Donation (VNRBD):** Strengthened and expanded donor recruitment by creating enabling environment for voluntary non remunerated blood donation services (VNRBD).

**Output 3.1:** PRCS working on specific campaigns to increase pool of voluntary non-remunerated blood donors. (SG3.4)

3.1.1 Support VNRBD promotion and awareness sessions.
3.1.2 Support World Blood Donation Day (WBDD) celebrations/ events.

**Q3 – Q4 Status for Output 3.1**

• **Activity 3.1.1** – 245 Institutes (schools, colleges and universities) were visited by Camp Coordinator and Motivators to deliver awareness lectures, distribute IEC material and organize mobile blood donation camps. Two educators of Society for Awareness of Blood Safety (SABS) delivered 192 lectures targeting 32,502 people (Male 14,772 & Female 17,730).
• 56 mobile blood camps were organized apart from the blood collection done at the Regional Blood Donation Centre (RBDC) at PRCS NHQ. 5,029 packs of blood were collected with 96% VNRBD and 4% replacement.
• IEC materials were distributed to 53,400 people (Male 35,650 & Female 17,750).
• **Activity 3.1.2** – This activity was completed and reported in DOR Q1 and Q2.

**Output 3.2:** Donor Recruitment Policy developed and endorsed. (SG 3.4)

3.2.1 Support the review of PRCS Donor Recruitment Policy.
3.2.2 Support PRCS Donor Recruitment Policy dissemination workshop (1 workshop, 20 participants).

**Q3 – Q4 Status for Output 3.2**

• **Activity 3.2.1** – PRCS is in process of signing a Memorandum of Understanding (MoU) with the National Blood Transfusion Programme (NBTP) for future coordination and adoption of a blood donation policy.
• **Activity 3.2.2** – This activity will take place after formal adoption of the blood donation policy by PRCS in 2014.

**Outcome 4: HIV and AIDS:** Strengthened PRCS capacities to deliver and sustain scaled-up HIV programme to reduce the spread of epidemic.

**Output 4.1:** Prevented further HIV infection through social mobilization and community awareness (SG 3.5)

4.1.1. Support Youth Peer Educator (YPE) sessions.
4.1.2. Support HIV and AIDS Awareness sessions.
4.1.3. Support PRCS adoption of HIV and AIDS work place policy.

**Q3 – Q4 Status for Output 4.1**

• **Activity 4.1.1 & 4.1.2** – The programme is active in the provinces of Punjab, Sindh, GB and Balochistan. The reports below are for the entire 2013 as data was not reported in DOR Q1 and Q2.

<table>
<thead>
<tr>
<th>Activities of HIV &amp; AIDs during 2013</th>
<th>Sindh</th>
<th>GB</th>
<th>Balochistan</th>
<th>Punjab</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>YPE Session</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Activities of HIV &amp; AIDs during 2013</th>
<th>Sindh</th>
<th>GB</th>
<th>Balochistan</th>
<th>Punjab</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>YPE Session</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Awareness Session</td>
<td>0</td>
<td>21</td>
<td>6</td>
<td>23</td>
<td>50</td>
</tr>
<tr>
<td>-------------------</td>
<td>---</td>
<td>----</td>
<td>---</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>Male</td>
<td>427</td>
<td>1,177</td>
<td>192</td>
<td>2,689</td>
<td>4,485</td>
</tr>
<tr>
<td>Female</td>
<td>413</td>
<td>693</td>
<td>178</td>
<td>0</td>
<td>1,284</td>
</tr>
<tr>
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<td>1,870</td>
<td>370</td>
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<td>5,769</td>
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<tr>
<td>Awareness Session in RCRC Youth Club</td>
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<td>5</td>
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<td>17</td>
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<tr>
<td>Male</td>
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<td>191</td>
<td>107</td>
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<td>444</td>
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<td>159</td>
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<tr>
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<td>2</td>
<td>2</td>
<td>0</td>
<td>7</td>
</tr>
<tr>
<td>Male</td>
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<td>Refresher Course for Peer Educator</td>
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<tr>
<td>Male</td>
<td>139</td>
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<td>51</td>
<td>23</td>
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<tr>
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<td>91</td>
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<td>Refresher Course with parents , Teachers &amp; students</td>
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<td>1</td>
<td>1</td>
<td>0</td>
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<tr>
<td>Male</td>
<td>39</td>
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<td>100</td>
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<td>17</td>
<td>0</td>
<td>66</td>
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<td>Total Beneficiaries</td>
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<td>51</td>
<td>27</td>
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<td>166</td>
</tr>
</tbody>
</table>

- Activity 4.1.3 – PRCS workplace policy is finalized, printed and disseminated to PRCS branches.

**Output 4.2:** Reduced stigma and discrimination among targeted populations

- 4.2.1. Support Anti Stigma seminars at Provincial level.
- 4.2.2. Support World AIDS Day Commemoration.

**Q3 – Q4 Status for Output 4.2**

- Activity 4.2.1

<table>
<thead>
<tr>
<th>Activity</th>
<th>Sindh</th>
<th>GB</th>
<th>Balochistan</th>
<th>Punjab</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIV and AIDS &amp; Anti Stigma Seminar During 2013</td>
<td>13</td>
<td>12</td>
<td>5</td>
<td>23</td>
<td>53</td>
</tr>
<tr>
<td>Male</td>
<td>675</td>
<td>305</td>
<td>138</td>
<td>750</td>
<td>1,868</td>
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<td>40</td>
<td>153</td>
<td>870</td>
<td>1,330</td>
</tr>
<tr>
<td>Total Beneficiaries</td>
<td>942</td>
<td>345</td>
<td>291</td>
<td>1,620</td>
<td>3,198</td>
</tr>
</tbody>
</table>

- Activity 4.2.2 – World AIDS day was celebrated in GB, Sindh and Balochistan.

**Outcome 5: Health Emergencies:** Improved capacity of PRCS in dealing with health emergencies.

**Output 5.1:** Capacity of PRCS to respond to disasters and basic health needs in emergencies is increased. (SG 3.3)

- 5.1.1 Facilitate Emergency Health and Epidemic Response trainings (2 training/ 45 participants).
- 5.1.2 Support mapping and review of ERU-BHCs in the provinces.
- 5.1.3 Support development of PRCS Guidelines and tools for deployment of medical teams in emergencies.

**Q3 – Q4 Status for Output 5.1**

- Activity 5.1.1 – Emergency health and epidemic response training was planned for the fourth quarter of 2013 but was not conducted due to human resource constraints at the NS.
- Activity 5.1.2 – This activity could not take place due to HR constraints at the NS.
- Activity 5.1.3 – Guidelines and SOPs for Emergency Health Response were shared with NS senior management and feedback has been received. Recommendations will be included in the final document.

**Outcome 6: Branch Development:** PRCS branch structures strengthened and broadened to support PRCS execute and achieve its mission and vision.

**Output 6.1:** Organisational structure and capacity strengthened at District and Provincial branches.

- 6.1.1 Support PHQ BD Steering Group Meetings.
- 6.1.2 Support PHQ BD working Group Meetings.
  - Activity 6.1.1 – No steering group meeting was conducted during the reporting period.
  - Activity 6.1.2 – One Provincial BD working group meeting was held in Karachi (Sindh) in December. The meeting aim to identify the needs of different district branches, which could be addressed through BD activities.

**Outcome 7: Well-functioning Organization:** PRCS has improved capacity to implement coordinated OD processes that ensure quality service delivery to the vulnerable people based on the tenets of a well-functioning national society (WFNS).

**Output 7.1:** PRCS has taken significant steps towards the development of key elements of a consolidated legal framework to deliver services efficiently, including the adoption of a new Constitution. (SG 3.3)

- 7.1.1. Support to the National PRCS OD working group meeting (two meetings/ 24 participants).
- 7.1.2. Support the upgrading of PRCS RMS database system and maintenance.
  - Activity 7.1.1 – National OD working group meeting was held on 19 September to discuss the basic structure of a PRCS Branch, the inclusion of agreed rules for unified constitution and amendment in PRCS Y&V national policy. All seven Provincial and State Secretaries participated in the meeting.
  - Activity 7.1.2 – The concept note is approved and related actions are in process.

**Output 7.2:** Sustainable resource mobilisation capacity developed including through strengthened partnerships. (SG 3.3)

- 7.2.2. Support development of RM policy and training guide.
- 7.2.3 Carry out fundraising activities/ income generation projects and enhance the image of NS.
  - Activity 7.2.1 – The branch will be supported under the ICBRR project. As such, this activity is carried forward to 2014.
  - Activity 7.2.2 – A first draft of executive summary for PRCS’s RM Guide has been prepared and shared for feedback.
  - Activity 7.2.3 – National Society has been involved in the following fund raising activities and income generation projects at NHQ.
    - Fund raising consultative meetings with corporate donors and other Agencies and Embassies held: Korean Embassy donated US$ 200,000 (approx. CHF 185,842), and from corporate sector e.g. Telenor, Kot Addu Pvt Ltd. etc. PRCS generated donations amounting PKR 34,495,000 (approx. CHF 302,205) for emergency relief for the affected population of the Balochistan earthquake in September.
    - Coordination with Sanofi Avantis, Halliburton, Pakistan Tobacco and OMV oil company for fundraising regarding earthquake support
    - Correspondence with IFRC Geneva is in process for PRCS online donation portal.
    - Consultative meetings with Ufone Telecom along with Deputy Director Organisation Development and director health for long term health projects
    - Coordination with Alcatel Lucent for paid first aid trainings
    - Coordination with Youth and Volunteer regarding incorporation of PKR 100 per person, in proposal for school students youth clubs.
    - Coordination with Zong Telecom for handing over of food items (184 packs x 2) at Karachi PRCS warehouse for Balochistan earthquake operation.
    - PRCS fund raising department conducted consultative meetings with Pakistan Centre for Philanthropy and Hashoo foundation in accordance with the funding for proposed upcoming projects.

**Output 7.3:** Standardised planning, monitoring, evaluation and reporting at all levels ensure transparent and effective programme performance and accountability. (SG 1.3, 3.3)
7.3.1. Support the development and endorsement of joint IFRC/PRCS PMER strategy.

7.3.2. Support participation in PMER international forums/ workshops.(1 workshop, 2 participants)

7.3.3. Facilitate quarterly IFRC/PRCS PMER/BCA coordination meetings (2 meetings, 20 participants).

7.3.4. Support the review and setup of PMER systems.

7.3.5. Facilitate PMER/BCA RCRC Movement coordination meetings (2 meetings, 30 participants)

7.3.6. Facilitate the 2011 Floods (Sindh) Operation MDRPK007 evaluation (external consultant) Ensure accurate and timely consolidation and submission of reports per IFRC requirements.

7.3.7. Ensure accurate and timely consolidation and submission of internal and external reports per IFRC requirements.

7.3.8. Facilitate Project/Programme Planning/ PMER ToT workshop (1 workshop, 25 participants)

Q1 – Q2 Status for Output 8.3

- **Activity 7.3.1** – IFRC and PRCS PMER needs and capacity assessment is in process to develop PRCS PMER development strategy concept note.
- **Activity 7.3.2** – This activity was completed and reported in DOR Q1 and Q2.
- **Activity 7.3.3** – Joint PMER and BCA quarterly coordination meeting could not be carried out during the reporting period due to the heavy involvement of PMER in the revision of DOP 2013, DOP 2014 preparations, Project Programme Planning (PPP) training, end of mission of PMER Coordinator and other activities such as Balochistan earthquake response.
- **Activity 7.3.4** – This activity could not be carried out due to the delay in the start of the ICBRR programme. It was rescheduled for Q1 2014.
- **Activity 7.3.5** – Regular monthly PMER RCRC movement working group meetings were organized during the reporting period with representatives from PRCS, IFRC, ICRC, Norwegian Red Cross, Canadian Red Cross, German Red Cross and Danish Red Cross. At present the working group has the main agenda of finalizing the proposed standardized progress and monitoring reporting formats for PRCS.
- **Activity 7.3.6** – Floods 2011 evaluation planned in the last quarter of 2013 is now proposed to be undertaken in 2014 combined with a lesson identification workshop for floods 2011 response operation with DM team.
- **Activity 7.3.7** – The following operation reports were produced and posted during the reporting period:
  - The final report for MDRPK006 Floods 2010 appeal
  - The second operations update for Awaran Balochistan earthquake operation
  - Monthly internal situation reports against DOP 2013
- **Activity 7.3.8** – PPP training was organized from 25 to 29 November for IFRC, PRCS and RCRC partners in Islamabad with 27 participants and facilitated by IFRC PMER Coordinator.
- **Others:**
  - The LTPF mid-term revision, revised DOP 2013 and DOP 2014 preparations, were supported and adjusted in accordance with the latest budgetary developments by the Asia-Pacific Zone.
  - Provided final inputs on the MDRPK006 IRP Summative Evaluation report and shared with IFRC management.
  - Developed revised DOP 2013 progress update template and presentation for the IFRC senior management at the extended Senior Management Team meeting.

Output 7.4: Improved financial management at headquarters and branch levels through a standardised system and operating financial procedures to ensure accurate recording, processing, analyses, verification, reporting of financial data. (SG 3.3)

7.4.1. Facilitate Finance Trainings for Finance Staff (2 trainings, 24 participants).

Q1 – Q2 Status for Output 7.4

- **Activity 7.4.1** – Trainings not conducted due to prioritization of financial settlement and reconciliation requirements with the MDRPK006 appeal closure.

Output 7.5: Enhanced Beneficiary Communication and Accountability (BCA) mechanisms at all levels through standardized systems and policy to ensure cross-cutting support and integration to programme implementation.

7.5.1 Facilitate BCA orientations NHQ (1 session, 25 participants).

7.5.2 Support BCA NHQ focal points technical skills training (1 session, 2 participants).

7.5.3 BCA Orientation and training roll-out to PHQs (2 sessions, 30 participants).
7.5.4. Support Social-networking for BCA activities.

7.5.5 Support development of BCA SOPs, manuals and toolkits in line with the PRCS strategy and operational procedures.

7.5.6. Support rollout of TERA SMS system in Pakistan.

7.5.7. Support study of environment in target programme area to identify suitable BCA mechanisms.

7.5.8. Support review of Complaints Handling Cell and Beneficiary feedback systems.

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<thead>
<tr>
<th>Q3 – Q4 Status for Output 7.5</th>
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<tr>
<td><strong>Activity 7.5.1 &amp; 7.5.3</strong> – The BCA orientations at NHQ and PHQ level have been postponed by PRCS management till the new recruitment of PRCS staff members for various positions.</td>
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<td><strong>Activity 7.5.2</strong> – No opportunities for participation were available in 2013.</td>
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<tr>
<td><strong>Activity 7.5.4</strong> – Facebook page has been updated with pictures of BCA session held in NHQ for Youth &amp; Volunteer Orientation session. Along with this, the link of the BCA home page has been shared with newly recruited volunteers for getting updates and stories related to BCA programme.</td>
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<td><strong>Activity 7.5.5</strong> – Developed and integrated BCA mechanism in Monsoon contingency plan for 2013.</td>
</tr>
<tr>
<td><strong>Activity 7.5.6</strong> – To support the roll-out of TERA SMS system in Pakistan correspondence has been exchanged between Regional BCA Focal person and Telenor related to contract queries highlighted by Telenor. Discussion on SMS project is ongoing. PRCS has hired a lawyer to review the details of the agreement. Documents related to SMS contract have been shared with the consultant for review and feedback.</td>
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<td><strong>Activity 7.5.7</strong> – Canadian Red Cross is interested in planning and implementing BCA approaches in their programme areas (Swat &amp; Batagram of KP). Discussions are ongoing. A field visit was proposed for 14 to 16 January 2014.</td>
</tr>
<tr>
<td><strong>Activity 7.5.8</strong> – The draft SOP for comment &amp; complaint handling cell has been reviewed, and will be shared with PRCS Director of Operations &amp; BCA IFRC counterpart for their review and feedback.</td>
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**Outcome 8: VOLUNTEER AND YOUTH DEVELOPMENT:** PRCS develop and sustain a motivated, organized and well-trained youth and volunteer corps, representing all segments of society effectively and efficiently participating in PRCS programmes and operations.

**Output 8.1:** Youth and Volunteer Department organisational systems in place and functional, and PRCS volunteer base strengthened.

- **8.1.1.** Support PRCS Y&V Policy implementation.
- **8.1.2** Support PRCS Y&V activities.
- **8.1.3** Support PRCS Volunteers with Insurance scheme.

**Q3 – Q4 Status for Output 8.1**

- Refer to BL 2: Outcome 2: ICBRR Programme.

**Outcome 9: LOGISTICS CAPACITY DEVELOPMENT:** PRCS has improved capacity to manage efficient and quality programme support and service delivery to the vulnerable.

**Output 9.1:** PRCS has appropriately skilled and sufficient human resources for efficient Logistics Services provision.

- **9.1.1.** Support PRCS logistics department review and structure.
- **9.1.2.** Support logistics coordination meetings (one meeting, 15 participants).
- **9.1.3.** Facilitate transportation and warehousing workshop (one workshop, 20 participants).
- **9.1.4.** Support LOGIC data-base Sessions (seven sessions/ 21 participants).
- **9.1.5.** Facilitate procurement orientation session (one session/ ten participants).
- **9.1.6.** Facilitate specialised medical procurement training (one training/ 15 participants).
- **9.1.7.** Workshop/training on fleet management systems and procedures.
- **9.1.8.** Conduct one off-road driver training.
- **9.1.9.** Support participation in international fleet training (1 training, 1 participant).

**Q3 – Q4 Status for Output 9.1**

- Due to response operation in earthquake Awaran (Balochistan) and HR implications in the NS Logistics Department with existing staff assuming additional responsibilities, many activities planned for 2013 under ‘Outcome 9’ were not
implemented and are carried forward to 2014 based on PRCS management’s recommendation.

- Activity 9.1.1 & 9.1.3 to 9.1.8 – These activities are carried forward to 2014 due to re prioritisation of activities based on contextual analysis.
- Activity 9.1.2 – This activity was completed and reported in DOR Q1 and Q2.
- Activity 9.1.9 – No opportunities for participation in this training were available in 2013.

Output 9.2: PRCS has demonstrably efficient and effective procedures, guidelines, systems, management processes, tools and plans in place and operational for strengthened Logistics, Warehousing, Fleet, and Procurement services.

9.2.1. Support the review of PRCS warehousing procedures and SOPs.
9.2.2. Support the implement of Logistics Inventory and Control (LOGIC) System.
9.2.3. Support the review and development of fleet policy, manual, tools and SOPs.
9.2.4. Support the establishment of a procurement working group.

Q3 – Q4 Status for Output 9.2
- Activity 9.2.1 – This activity was completed and reported in DOR Q1 and Q2.
- Activity 9.2.2 – Support to logistics inventory and control (LOGIC) system is on-going.
- Activity 9.2.3 & 9.2.4 – These activities are carried forward to 2014.

Business Line 4 – “To heighten Red Cross Red Crescent influence and support for our work”

Outcome 1: The PRCS profile as a key humanitarian actor, and in the role as an auxiliary to the government in times of disaster, is strengthened, creating an enabling environment for assistance to the vulnerable in accordance with RCRC fundamental principles.

Output 1.1: Evidence-based humanitarian diplomacy interventions are pursued in reference to the integration of aspects of International Disaster Response Law into national legislation, as well as improving the enabling environments for the provision of certain types of humanitarian support such as shelter. (SG 4.2)

1.1.1. Support Finalisation of Phase 1 of the Pakistan IDRL project, i.e. the IDRL Review(1 session, 50 participants).
1.1.2. Facilitate Initiation of Phase 2 : discussions with stakeholders. (1 session, 50 participants).

Q3 – Q4 Status for Output 1.1
- Activities 1.1.1 & 1.1.2 – Finalisation of the draft IDRL report is underway with good coordination between the IFRC Pakistan Delegation and the Asia Pacific Zone Office in Kuala Lumpur.

Output 1.2: Enhanced PRCS advocacy and communications materials.

1.2.1. Production of print and audio-visual materials.

Q3 – Q4 Status for Output 1.2
- Activities 1.2.1 –
  - Updated the brochure on the IFRC Pakistan Delegation.
  - Organized the printing and distribution of end-of-year/new year greeting and Eid cards to external audiences. New year giveaways (calendars, planners etc.) distributed to 106 external organizations including the National Disaster Management Authority, UN, wider humanitarian community, donor agencies and diplomatic corps to raise the profile of IFRC.
  - A story on the recent Balochistan earthquake and PRCS response was published on Devex, an information hub for the international development community. The story can be accessed here.
  - Developed and updated ‘Talking Points’ on PRCS’ response to the September 2013 earthquake in Balochistan as contingency for internal use by IFRC and PRCS management in the event of interview requests from the media.
  - Arranged several interviews of IFRC and PRCS management by international media (BBC, CNN, Aljazeera, ABC Australia), in reference to PRCS’ response to the September 2013 earthquake in Balochistan.
  - The monthly calendar was regularly updated and shared with the IFRC Pakistan Delegation, South Asia Regional Delegation (SARD) and the Asia Pacific Zone Office in Kuala Lumpur. The monthly calendar was replaced with a newsletter – the first issue was prepared in December and shared with the IFRC Pakistan Delegation, SARD and the Asia Pacific Zone Office in Kuala Lumpur.
- Continued work on a Coffee Table Book proposed for the 2010 Floods Operation closing ceremony.
- RCRC magazines for the last quarter of the year were received from Geneva and distributed among partners and staff.

**Output 1.3: Enhanced PRCS Communication skills and capacities.**

1.3.1. Facilitate effective Communications, Photography & Media Trainings (4 trainings, 60 participants).

**Q3 – Q4 Status for Output 1.3**

- Activities 1.3.1 – Not implemented in Q3-Q4 due to prioritization of the MDRPK006 appeal finalization and closure.
- Other: Presented a session on ‘Guidelines on the use of IFRC emblem and logotype’ at the Production & Designing Training arranged by ICRC.
- Organized the World Disaster Report launching ceremony on 10 December 2013 and designed the communication and advocacy material for the event. Guests to the launch included representatives of aid organizations, the diplomatic corps, and local authorities, among others.

**Business Line 5 – “To deepen our tradition of togetherness through joint working and accountability”**

**Outcome 1:** The coordination role of the IFRC Secretariat in Pakistan is strengthened through engagement, quality service support and humanitarian diplomacy initiatives.

**Output 1.1:** Regular coordination mechanism(s) with Movement partners is/are established and effectively utilised, supporting strengthening of integrated programming approach in all PRCS programme areas. (SG 3.3)

1.1.1. Convene / facilitate different levels of RCRC Movement coordination meetings.

**Q1 – Q4 Status for Output 1.1**

- Activity 1.1.1 – An OD working group meeting involving IFRC, PNS and ICRC was convened in October.
- Updates on PRCS’ response to the Balochistan earthquake were shared regularly with Movement partners and UNOCHA.
- Regular monthly meetings with the PNS were convened in November and December.

**5: Stakeholder Participation & Feedback**

Two PNS meetings were convened (November and December) while a restructure of PNS meetings is underway to facilitate the discussion of overarching issues at general PNS meetings and more detailed issues at technical PNS meetings. These initiatives have been positively received by partners who have also been informed that an organizational restructure of the Delegation in the post Floods Operation phase, is also underway. This will enable the IFRC to provide more strategic support to the National Society and Movement partners.

**6. Partnership Agreements & Other Key Actors**

Agreement between IFRC and PRCS for medical procurement was renewed in 3rd quarter of 2013 for another year, whereas, an MoU was also signed between the IFRC and PRCS for food procurement for 2013 monsoon season.

In December, the IFRC Pakistan Country Office Head of Delegation and the Movement Coordination Delegate met with representatives of the Ministry of Foreign Affairs to further discussions regarding the IFRC application for legal status in Pakistan. The engagement is set to continue in 2014.

**7. Cross-Cutting Issues**

IFRC and PRCS are working together to ensure gender mainstreaming in their plans and activities. During the reporting period the programmes ensured the participation of all sectors of society, with a focus on ensuring women’s involvement in field activities as well as organizational development activities. Women were involved
in disaster response team trainings at district, branch and national level. Similarly special programmes are designed for children and young people, such as the junior and youth clubs as well as Youth as Agents of Behavioral Change to train, encourage and motivate them for bringing positive change in society.

In addition, receiving feedback from beneficiaries is critical to improving the quality and relevance of programming. To this end, in 2013, the BCA team ensured that beneficiary feedback mechanisms were incorporated into the PRCS Monsoon contingency plan and in the IFRC DOP 2014.

Revision of the 2013 DOP and preparation of the 2014 DOP was a collaborative process guided by Strategy 2020. The work on supporting PRCS in the development of standardized templates for monitoring and reporting help in the longer term to ensure regular information flow and accountability towards stakeholders. A roll-out of the templates is planned for the first quarter of 2014.

8. Human Resources
A new Programme Coordinator joined IFRC in November, while the Security portfolio is being managed by a consultant who will provide short-term support until a Security Delegate can be recruited.

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<th>HR status at the end of December 2013</th>
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<tbody>
<tr>
<td>Name</td>
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<tr>
<td>IFRC CO</td>
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<td>PNS(s)</td>
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<td>Total</td>
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9. Exit/Sustainability Strategy Summary
Sustainability of the NS is priority. As per the PRCS Strategic Review meeting held of October 2012, the areas of marketing and fundraising, branch development and organisational development will be given special consideration at the level of the PRCS NHQ, as well as at the branch level. A key area of intervention under the ICBRR programme is branch development. To this end, specific support will be tailored to ensure that at the end of the programme, branches will have the resources to support a minimum agreed structure. This model is also planned for branches not involved in the ICBRR programme but supported by the IFRC.

10. Update on Monitoring and Evaluation events
Nothing to report.

11. Key Lessons
   1. Joint planning exercises were undertaken for each sector with their counterparts at the National Society. This was a meaningful activity that promoted good understanding on the activities to be undertaken and the timeframe for completion.
   2. The importance of planning, monitoring, evaluation and reporting as support to implementation of activities has been recognized. Therefore, efforts are being made to strengthen the PMER system and structure at the IFRC Pakistan Country Office and the NS.
   3. Joint planning and review meetings will be undertaken regularly to review progress and to identify and discuss and resolve any challenges that arise that may hamper or stall implementation.

5 Austrian, British, Canadian, Danish, German, Iranian, Norwegian, Swiss, Turkish and Qatar RC
4. The Monsoon simulation held in December 2013 highlighted the need for decentralization of responsibilities with authorities, pre-emergency agreements between Movement Partners and inclusion of emergency response SOPs for finance and logistics in the PRCS Monsoon contingency plan.

12. Report Annexes

Annex 1: Finance Report (Validated, from BO)

Annex 2: Photographs