

IASC Operational Policy and Advocacy Group (OPAG)

IASC Results Groups Priority Areas of Work for 2020 (*reprioritized in light of covid-19*)

[**Note:** Completed deliverables are highlighted in green. Recognizing that the COVID-19 calls for system-wide reprioritization and resequencing of priorities and has an impact on the ability of the Results Groups to deliver, any changes in light of COVID-19 are noted below in terms of: (a) areas of work that can be delivered as planned, (b) activities that will have to be postponed, and (c) new activities/ deliverables that will need to be taken onboard in support of the COVID-19 response.]

RESULTS GROUP 1 - OPERATIONAL RESPONSE

Co-Chairs: OCHA, InterAction

PRIORITY AREAS OF WORK	"ORIGINAL" CONCRETE DELIVERABLES	REPRIORITIZATION	TIMELINES	LEADS	PARTNERS
<p>Ensure that protection is mainstreamed throughout the humanitarian response, beyond the actions taken by the protection cluster.</p> <p>Agreed, specific and measurable indicators are included within the cluster response and are reviewed within the midterm review process.</p>	<p>Provide relevant protection inputs in advance of the IASC Principals horizon scanning session as well as the EDG's Annual Review of Operations on critical protection concerns and required actions in selected countries.</p>	<p><u>TO BE DELIVERED AS PLANNED</u> Protection inputs will include COVID-related aspects.</p>	<p>Inputs on Nigeria, Burkina Faso and Venezuela provided to inform the Principals horizon scanning on 5 December 2019. Further protection inputs to be provided for the Principals' discussion as needed.</p> <p>Protection input to EDG AROs preparatory questions to be provided in Q3 2020 ahead of 2021 ARO.</p>	OCHA, InterAction	<p>NRC, OHCHR, UNHCR, UNICEF, WFP, DRC, IOM, IRC, Child Protection AoR Co-Chairs, GPC Coordinator</p>
	<p>(i) HCs and HCTs in selected countries to undertake reflection and exchange of lessons learned on implementation of the core requirements of the IASC Protection Policy (based on guidance provided by RG1).</p> <p>(ii) The critical lessons and issues emerging from these reflections will be distilled in a 2-page paper and inform agreed, specific and measurable indicators on the centrality of protection in practice.</p>	<p><u>POSTPONED</u> The work continues as planned but will slow down in light of COVID-19. The development of protection indicators were originally planned for Q2 2020 but to be delayed to Q3 2020.</p>	<p>A message sent to selected HCTs in February 2020 with guiding questions to initiate the country level reflections process.</p> <p>Afghanistan, Colombia, CAR, Iraq, Cameroon and Myanmar provided feedback so far. The protection indicators will be developed in Q3 2020.</p>	OCHA, InterAction	

	Commission a review of the IASC Protection Policy in 2020.	<u>TO BE DELIVERED AS PLANNED</u>	A ToR for the review was developed, which lays out methodologies and scope of the review. The review will be commissioned by end 2020 .	OCHA, InterAction	NRC, OHCHR, UNHCR, UNICEF, WFP, DRC, IOM, IRC, Child Protection AoR Co-Chairs, GPC Coordinator
Address bureaucratic impediments imposed on NGOs to curtail their access and their ability to carry out humanitarian activities [in collaboration with RG3 on Collective Advocacy].	(i) Document and map bureaucratic impediments and restrictive NGO Law provisions in major global humanitarian crises.	NA	The mapping was finalized in December 2019 .	InterAction, ICVA	Save the Children, InterSos, various field NGOs and NGO consortia
	(ii) Develop normative guidance (in the form of a best practices and lessons learned document) for HCs and HCTs to contribute to mitigating effects of bureaucratic impediments on humanitarian operations.	<u>POSTPONED</u> The delivery of the guidance was originally planned in Q2 2020. However, country case studies are put on hold to be sensitive to the difficulties faced by field colleagues in COVID contexts.	As a result of COVID-19, the number of country case studies had to be reduced from 12 to 5, now focusing on Myanmar, Afghanistan, Nigeria, Venezuela and Yemen. As the case studies are an essential ingredient to feed into the guidance, the timeline for the final product remains uncertain at present.	InterAction, ICVA	
Pursue activities to strengthen humanitarian leadership for a more effective and inclusive humanitarian response, while fostering synergies and complementarity with the reinvigorated Resident Coordinator system.	Update the Introduction to Humanitarian Action – A Brief Guide for Resident Coordinators (2015) (this is part of the background documents that are shared together with the ERC designation letter to sitting HCs and the ERC letter to newly appointed RCs to articulate the expectations of them in ensuring crisis-affected people rapidly get the humanitarian assistance needed).	<u>POSTPONED & ADAPTED IN RESPONSE TO COVID-19</u> The update of the Handbook continues but will shift its focus on areas most relevant to the COVID-19 response, including for RCs performing HC functions. OCHA will make ready relevant elements online for RCs, rather than waiting till the whole book is finalized.	The update of the Handbook to be completed by Q2 2020 .	OCHA	P2P, UNSDG, various NGOs

	<p>Convene an inter-agency advisory team to support the development of and contribution to the 1st RC Induction Briefing held since the implementation of the reinvigorated Resident Coordinator system.</p>	<p>NA</p>	<p>A proposal developed by OCHA following consultation with DCO and shared with the inter-agency advisory team in October to provide inputs to the RC Induction on 11-14 Nov 2019.</p>	<p>OCHA</p>	<p>DCO</p>
	<p>Strengthen linkages with DCO on aspects related to leadership and the development system reform and ensuring that field leaders are aware of the expectations of them and the support available by the IASC for their humanitarian coordination function.</p>	<p><u>TO BE DELIVERED AS PLANNED</u> Given that there will be an increase in requirements for leadership support, including from RCs stepping up HC functions, overall support will continue in close collaboration with the EDG and DCO on leadership aspects.</p>	<p>Continuous – Areas of particular relevant to RCs will be prioritized, such as outreach to NGOs.</p>	<p>OCHA</p>	<p>EDG, DCO</p>
	<p>Review and provide guidance on the identification (circumstances), development (tailored support for sitting DHCs) and accountability (guidance to manage the relationship and accountability of the DHC to the HC and HCT) of Deputy Humanitarian Coordinators.</p>	<p><u>POSTPONED</u> While the guidance was originally planned to be finalized in the first half of 2020, this will be postponed, given its close linkage to the HC retreat which is postponed till end 2020. Support will continue to be provided to new and sitting DHCs on an individual basis.</p>	<p>Initial consultations with DHCs conducted. The work will resume in the second half of 2020.</p>	<p>OCHA, ICVA, UNDP, UNHCR, IOM</p>	<p>P2P</p>
	<p>Develop a communication and outreach campaign in support of broadening, deepening and diversifying the pool of candidates for inter-agency senior field coordination leadership functions.</p>	<p>NA</p>	<p>This was already addressed during 2019's annual call for the HiPo and the HC Pool, which saw better gender, geographical and functional balance. In view of COVID-19, 2020's HiPo and HC pool process will be conducted virtually with the original timeline, with outreach planned in Q3 2020 ahead of the next ERC call for the HC pool.</p>	<p>OCHA, ICVA, UNDP, UNHCR, IOM</p>	<p>UNSDG</p>

Determine how to strengthen the IASC Early Warning and Early Action Analysis and ensure that the “early action” aspect is prioritized by the various IASC structures (including the IASC and the EDG).	Continue to identify, analyse and prioritise emerging risks and publish bi-annual EWEAR analysis report . [They will better align with other Disaster Risk Reduction and preparedness mechanisms and consider an adjustment of the timing of the report’s publication in line with the IASC Principals and EDG meetings]	<u>TO BE DELIVERED AS PLANNED</u> The latest iteration of IASC Early Warning and Early Action Analysis (May – October 2020) considers COVID-related risks in identifying risks and preparedness actions.	Continuous - Analysis continues to be produced with a six-month horizon.	WFP	EDG
	(i) Provide preparedness/readiness inputs for risks to be discussed by the analyst group in order to inform the prioritisation of the EWEAR report. (ii) Identify and consolidate suggested IASC readiness and early actions and support required, through consultation with field offices, following the identification of prioritised risks, and ahead of the EDG and Principals meeting, in order to inform the discussions at the EDG and Principals. (iii) Provide regular update reports on actions taken regarding EWEAR risks.			OCHA, UNICEF	
Finalize the revision of the ERP guidance , publish and disseminate the revised ERP guidance.	Revise the ERP guidance , including as relevant Anticipatory Actions.	<u>POSTPONED</u> A draft of the revised ERP guidance was ready in February 2020, however the consultation process is put on hold in light of COVID-19.	The work will resume in the second half of 2020 .	WFP, OCHA, UNICEF, Mercy Corps	EDG
	NA	<u>NEW DELIVERABLE</u> Develop an “ IASC Interim Guidance: Emergency Response Preparedness (ERP) Approach to the COVID-19 Pandemic. ”		The interim guidance was developed by OCHA and UNICEF and endorsed by the Principals in April 2020 .	OCHA, UNICEF
Support efforts to operationalize localization , including	Develop guidance for HCs/HCTs to engage local/national representation in HCTs , based on an information	<u>POSTPONED</u> Developing an interim guidance on localization in	TBC	IFRC, Save the Children,	TBC

representation of relevant national and local organizations in coordination structures.	repository to bring together a range of information on participation of NNGOs in leadership and coordination structures.	the COVID contexts is prioritized. The work to develop a general guidance will resume later this year.		UNFPA, GPC	
	NA	<u>NEW DELIVERABLE</u> Develop an “ IASC Interim Guidance on Localization and the COVID-19 Response. ”	The interim guidance was developed under the leadership of IFRC and UNICEF and endorsed by the Principals in May 2020 .	IFRC, Save the Children, UNFPA, GPC	
	Draft a Framework for better engagement with local government in humanitarian operations [IASC Principals action point agreed on 5 Dec 2019].	<u>TO BE DELIVERED AS PLANNED</u>	To be finalized in Q3 2020 . Consultations with various stakeholders took place, including with local governments to draft a framework for better engagement with local governments.	UN Habitat	Various local governments
Consolidate the current policies and practices of humanitarian partners in the area of data responsibility .	Facilitate the development of the new “ joint system-wide operational guidance on data responsibility ” being produced by the OCHA Centre for Humanitarian Data in the Hague.	<u>TO BE DELIVERED AS PLANNED</u>	To be finalized in Q4 2020 . The initial draft was developed in late March, based on a desk/literature review on other similar initiatives and a public survey on expectations on the guidance. By end May, a revised draft will be shared with the wider Group for feedback with the view to finalize the document in fall for endorsement.	OCHA Centre for Humanitarian Data, UNHCR, IOM	DRC, IFRC, IRC, IOM, JIPS, Mercy Corps, MSF, NRC, OCHA, OHCHR, Save the Children, UNHCR, WFP, CARE and CRS
	NA	<u>NEW DELIVERABLE</u> Develop an “ FAQ on Data Responsibility in the COVID-19 Response ” to support organizations and staff around the world working with data in the COVID-19 response.	Completed in April 2020 . The FAQ will continue to be updated on a rolling basis.	Same as above	NA
Review the Humanitarian Programme Cycle tools and monitor field compliance.	Revise Humanitarian Needs Overview (HNO) and Humanitarian Response Plan (HRP) templates with an associated step-by-step guide.	NA	Finalized in April 2019 .	OCHA, UNHCR, IOM	NA

RESULTS GROUP 2 - ACCOUNTABILITY AND INCLUSION

Co-Chairs: UNHCR, UNICEF

PRIORITY AREAS OF WORK	“ORIGINAL” CONCRETE DELIVERABLES	REPRIORITIZATION	TIMELINES	LEADS	PARTNERS
Support the delivery of better, more accountable, inclusive humanitarian action. More accountable aid workers.	Develop a Global Accountability and Inclusion Results Tracker .	<u>TO BE DELIVERED AS PLANNED</u>	Tool to be developed by mid-2020 as planned. First report for progress on 2019 and 2020 results expected by end 2020.	Working Group comprising of: AE4P, ALNAP, CDAC Network, CHS Alliance, GENCAP, Global Protection Cluster (GPC), Gender Reference Group (GRG), Ground Truth Solutions (GTS), Humanity & Inclusion (HI), International Disability Alliance (IDA), IMPACT, Interaction, IOM, OCHA, Reference Group on Persons with Disabilities, SPHERE, UNHCR, UNICEF, WFP	RG2 AAP, PSEA and Inclusion Thematic Expert Groups comprising of IASC and non-IASC volunteers ¹
Improve approaches and linkages on accountability and inclusion including protection from sexual exploitation and abuse and sexual harassment.	Develop a Collective Accountability and Inclusion Framework for HCs/HCTs .	<u>TO BE DELIVERED AS PLANNED</u> Work ongoing as planned with some delays around consultation with HCs/RCs.	First draft framework to be shared with HCs (date TBD). Framework finalized by Q4 2020 (dependent on consultations with HCs).	Working Group comprising of: AE4P, CDAC Network, Ground Truth Solutions, ICVA, IFRC, Interaction, IOM, OCHA, UNICEF, UNHCR, WHO, WFP	RG2 AAP, PSEA and Inclusion Thematic Expert Groups comprising of IASC and non-IASC volunteers
	Strengthen coordinated and effective technical support to HCs/HCTs and other operational stakeholders on PSEA and Sexual	<u>NEW DELIVERABLE</u> In addition to the ongoing work, the Interim Guidance on COVID-19: Technical Note on Protection from Sexual Exploitation and Abuse (PSEA) was developed by	The Interim Guidance was developed and endorsed by the Principals in March 2020 .	PSEA Technical Expert Group (TEG) with UN Victims' Rights Advocate	NA

¹ **Members of AAP TEG:** AE4P, Translators without Borders (TWB), CRJurisConsulte, DFID, UNFPA, Plan International, Global Protection Cluster, UNICEF, Ground Truth Solutions (GTS), WFP, OCHA, UNHCR, CHS Alliance, Loop, GENCAP, IOM, HIAS, WVI, Goal, Sphere, FAO

Members of Inclusion TEG: CRJurisConsulte, UNICEF, NRC, TDH, UNICEF, UNFPA, WFP, IOM, GPC, CHS Alliance, UN Women, Plan International, Sphere, GENCAP

Members of PSEAH TEG: ICVA, CRJurisConsulte, WFP, OCHA, WFP, UNFPA, UNICEF, Oxfam, AE4P, CHS Alliance, IRC, Interaction

	Harassment prioritising a victim and survivor centred approach.	WHO, UNICEF, UNHCR, WFP, IOM, OCHA. CHS Alliance, InterAction and the UN Victims' Rights Advocate.			
		<u>NEW DELIVERABLE</u> A five-point checklist is under development to supplement the IASC Technical Guidance Note, which should be of particular use in remote settings.	The checklist will be developed in Q2 2020 .		
Provide better access to standards, guidance, tools and resources on accountability and inclusion including protection from sexual exploitation and abuse and sexual harassment.	Develop a Global Accountability and Inclusion Service Directory.	<u>TO BE DELIVERED AS PLANNED</u> Work ongoing as planned with slight delays to development of the Global Platform.	Global Platform (carried over from 2019) now expected to be launched by mid-2020 .	UNICEF in collaboration with ALNAP	RG2 AAP, PSEA and Inclusion Thematic Expert Groups comprising of IASC and non-IASC volunteers
		<u>NEW DELIVERABLE</u> A dedicated webpage was established and being regularly updated for COVID-19 accountability and inclusion related resources (LINK)	Service Directory to be completed as planned and launched by end 2020 .	WFP	

RESULTS GROUP 3 - COLLECTIVE ADVOCACY

Co-Chairs: Save the Children, UNFPA

PRIORITY AREAS OF WORK	“ORIGINAL” CONCRETE DELIVERABLES	“REPRIORITIZED” CONCRETE DELIVERABLES	STATUS	LEADS	PARTNERS
<p>Determine how best to address the impact of counter-terrorism measures and the growing trend for the criminalization of humanitarian action in specific contexts. (Leads: InterAction, Save the Children, OCHA)</p>	<p>Develop a document capturing critical impact of COTER measures on humanitarian action to serve as evidence base for advocacy efforts.</p>	<p><u>POSTPONED</u></p> <p>To be delivered in Q4 2020.</p> <p>As explained in the Terms of Reference - IASC sub group on Counter-Terrorism and Humanitarian Action, advocacy on counter-terrorism and humanitarian action is a long-term influencing process, which will be delivered in accordance with directions agreed to at the December 5, 2019 meeting of the IASC Principals:</p> <ul style="list-style-type: none"> a. Advocate for standing humanitarian exemptions in counter-terrorism measures [OCHA in collaboration with IASC Members] b. Provide guidance to and ensure leadership by Humanitarian Coordinators and Humanitarian Country Teams to engage actors locally to address the impact of counterterrorism measures [OCHA] c. Deepen efforts to document the negative effects and make an evidence-based case [IASC Result Group 3] d. Engage proactively in open and sustained dialogue with Member States to raise awareness on concerns and work toward practical solutions, including in Security Council resolutions, donor agreements and domestic legislation [IASC Principals] e. Engage the UN counter-terrorism architecture (the Counter-Terrorism 	<p>The Counter-Terrorism Committee Executive Directorate (CTED)/OCHA-led report on the impact of counter terrorism on principled humanitarian assistance will in part document this issue.</p> <p>The focus at this stage should be the establishment of a process where the impact of counter-terrorism on humanitarian action could be collected and shared on regular basis at the national and global level. Further work on methodology and roles and responsibilities would be necessary to ensure that this collection is being done systematically.</p> <p>This work will build on the “Desk review on the impact of counter-terrorism legislation and measures on principled humanitarian action”, which was completed by RG3 in 2019.</p> <p>This work will also need to be coordinated with RG1 mapping and documentation of bureaucratic impediments</p>	<p>InterAction, Save the Children and OCHA</p>	<p>GHD, UNCG, CTED</p>

		Committee and its Executive Directorate, the Office of Counter-Terrorism, Sanctions Committees) by increasing the involvement of humanitarian actors in discussions around counterterrorism [OCHA]			
	Develop and implement a collective advocacy strategy on specific issues related to COTER.	<u>POSTPONED</u> To be delivered in the second half of 2020.	The sub-group working on counter-terrorism and humanitarian action will develop a humanitarian advocacy approach to the impact of COTER on principled humanitarian assistance, bringing together the expertise, experiences and perspectives of a variety of humanitarian actors. The timeline for this deliverable has been delayed by COVID-19 and is re-scheduled for the second part of 2020.		
	Capture lessons-learned on the advocacy effort around the proposed listing of Al-Shabaab under a new sanctions regime.	NA	Completed and circulated to RG3 in April 2020. This document will inform further reactive and pro-active advocacy work when the humanitarian community is confronted with a fast-moving process regarding the imposition of new counter-terrorism measures	InterAction, Save the Children and OCHA	GHD, UNCG, CTED
Identify 2-3 contexts and develop a clear humanitarian diplomacy strategy, capitalizing on the IASC membership at the various levels, to address protection and/or access challenges.	Develop a humanitarian diplomacy strategy on Syria.	<u>PENDING</u> RG3 worked on this deliverable late 2019 and early 2020, with a focus on influencing the renewal of the Syria cross-border resolution where a lot of advocacy work was undertaken by UN agencies and NGOs. However, the added value of RG3 on influencing these fast-moving processes is limited. A lot of the coordination is done “organically” and very frequently between	The overall deliverable of humanitarian diplomacy strategy by RG3 needs to be reviewed. The co-chairs are not convinced that it is an area where the Results Group could add much value. The advocacy work on these crises is already happening and is already being coordinated at HCT level and NGOs	InterAction, World Vision	CCHN, UNCG

(Leads: InterAction, World Vision)		<p>actors involved at the national level, the New York and Geneva level and capital levels.</p> <p>RG3 will value further guidance from OPAG on how the group could add significant value to existing influencing work.</p>	<p>consortium level and at the global level.</p> <p>More linkages with the advocacy recommendations of the EDGs when they review specific crises could be useful, but we will need to be mindful here again of not duplicating existing efforts</p>		
<p>Develop common narratives on specific issues of concern (such as enhancing respect for IHL, IHRL, humanitarian principles and core protection framework) to support IASC members' efforts in their collective and/or bilateral advocacy efforts, including during upcoming key anniversaries.</p>	<p>Develop a common narrative on climate change and humanitarian action and engage on the humanitarian dimension of climate change.</p>	<p><u>ADAPTED IN RESPONSE TO COVID-19</u> This work will take place based on the IASC Result Group 3 on climate change, humanitarian action and collective advocacy.</p>	<p>Intense consultations around the workplan took place following a workshop held in February 2020 and events held at 2020 HNPW, which garnered a lot of interest. The messages and common narratives are now being tailored to the new situation in light of the COVID-19 pandemic and building back better.</p>	<p>OCHA, IFRC</p>	<p>UNFCCC</p>
	<p>Develop an advocacy strategy on climate change and humanitarian action and jointly influence key global climate change moments in 2020.</p>	<p>NA</p>	<p>This work was completed in February 2020, with the strategy developed through a meeting of the sub-group, with the participation of both humanitarian actors and climate change actors.</p>	<p>OCHA, IFRC</p>	<p>UNFCCC</p>
	<p>Development of common messages around key 2020 events.</p>	<p><u>NEW DELIVERABLE IN SUPPORT OF COVID-19 RESPONSE</u> Develop advocacy messages on COVID-19 and protection.</p>	<p>Messages on COVID-19 and protection completed.</p>	<p>RG3</p>	
		<p><u>ADAPTED IN RESPONSE TO COVID-19</u> Additional areas for collective advocacy related to COVID-19 are being explored by RG3, mainly focusing around the topics of Protection, Vulnerable Groups and amplifying advocacy conducted in other RGs.</p>	<p>Messages on food security and hunger crisis under development.</p>	<p>RG3</p>	

		<p>It was noted by the development of COVID-19 advocacy messages was assigned by the IASC Principals to specific agencies but to the RG3. RG3 would welcome the OPAG guidance on how to address this issue.</p>			
		<p><u>POSTPONED</u></p> <p>Most of the climate change events that were targeted for joint advocacy have been either cancelled or postponed because of the COVID-19 pandemic.</p>	<p>The timeline for this deliverable depends on the respective events on a case-by-case basis.</p>	<p>RG3</p>	
<p>Capture and disseminate lessons learned and best practice with regards to engagement with Non-State armed actors.</p>	<p>Take stock and develop a best practise document on the engagement with non-state groups to support HCs and HCTs on the ground.</p>	<p><u>POSTPONED</u></p> <p>To be delivered in Q3 2020.</p>	<p>A first draft of the report has been circulated in RG3 in Q1 of 20202 and members have provided substantial feedback on it. The timeline for this deliverable has been shifted to Q3 2020 for release of the report and the development of an influencing strategy. A lot of engagement is context specific (national and sub-national level) and would need to be driven by local actors on the ground</p>	<p>RG3 co-Chairs</p>	<p>CCHN, Geneva Call, UNCG, DPPA</p>

RESULTS GROUP 4 - HUMANITARIAN DEVELOPMENT COLLABORATION

Co-Chairs: OXFAM, UNDP

PRIORITY AREAS OF WORK	“ORIGINAL” CONCRETE DELIVERABLES	REPRIORITIZATION	STATUS	LEADS	PARTNERS
Support the system-wide response to COVID-19 , notably the IASC Principals decisions, from the nexus perspectives.	NA	<u>NEW DELIVERABLE – COVID-19</u> Develop a shared set of indicators to support the complementary of work around the GHRP, SPRP and the UN framework for the immediate socio-economic response to COVID-19.	This was tasked by the IASC Principals at their meeting on 28 April. The status will be shared during the OPAG session on 12 June.	OHCHR, UNHCR, UNFPA, DCO, WFP and InterAction	JSC (tbc)
	NA	<u>NEW DELIVERABLE – COVID-19</u> Contribute to reinforcing socio-economic and nexus considerations in the GHRP.	IASC principals in their meeting on 17 April agreed to ensure that the GHRP revision process, not only looks at the humanitarian needs in the targeted countries, but also has a good reading of socio-economic frameworks and nexus considerations. In reaction to this, RG4 provided nexus inputs to be considered for the second iteration of the GHRP.	Co-Chairs	
Finalize and disseminate guidance on collective outcomes in order to ensure a common understanding of analysis, funding and financial strategies, and effective coordination initiatives [<i>To be done in close collaboration with results from Results Group 5 on Humanitarian Financing</i>].	Develop guidance on collective outcomes with greater operational specificity (taking into account the issues of gender, prevention, peace, justice and human rights).	<u>POSTPONED</u> In the process of incorporating feedback received from the OPAG. Roll-out planned initially for Q1-Q2 2020, which is now delayed to Q3-Q4 2020.	The draft guidance was completed under the leadership of WHO and UNHCR, in collaboration with DCO, OECD, PBSO and RG5, and submitted to the OPAG for review in February 2020 . Currently, the comments received from the OPAG are being incorporated. The IASC Principals’ endorsement will be sought in Q2 2020 and roll-out in Q3 2020 .	WHO, UNHCR	DCO, OECD, PBSO
	Finalize the light conceptualization on collective outcomes as a contribution to the ongoing discussion on collective outcomes.	NA	Completed in Q2 2019 . The light conceptualization was a pre-deliberation for the development of the guidance on collective outcomes. It has been disseminated through the IASC website (LINK).	WFP	DCO, PBSO, OECD/INCAF
Capture and disseminate good practices on	NA	<u>NEW DELIVERABLE – COVID-19</u>	The “Commitments into Action” paper was completed , which identifies four action areas,	Co-Chairs	UNSDG, OECD INCAF

<p>humanitarian, development and peace collaboration within the IASC.</p>		<p>Identify key action areas to develop and implement a nexus approach around in collaboration and support the application of a nexus approach on those areas in fragile contexts.</p>	<p>namely (i) Diverse financing, (ii) Multi-stakeholder engagement, (iii) Knowledge, analysis and information sharing, and (iv) Full range of tools and approaches. An INCAF-IASC meeting took place on 14 May to apply a nexus approach in fragile contexts. A follow-up meeting will take place in November to discuss progress, while knowledge-sharing activities such as webinars on relevant themes will be arranged in between the two meetings.</p>		
	<p>Consolidate lessons learned and identify good practices in selected fragile contexts from the Community of Practice and other RG4 members on humanitarian, development and peace collaboration.</p>	<p>POSTPONED Delivery delayed from Q1 2020 to Q3 2020.</p>	<p>The group is identifying existing good practices and learning documents and will work on improving dissemination and exchange in the coming months. Several briefings on thematic topics/issues took place for information sharing and brainstorming in Q1 2020. A proposal for more structured knowledge management will be designed in Q2 2020 to produce results in Q3 2020.</p>	<p>RG4 Co-Chairs, InterAction, OECD/INCAF</p>	<p>RG5 – around quality funding</p>
	<p>OECD/INCAF/RG4 workshop on building a common understanding of ‘what success looks like’ in implementation of nexus approaches and to help strengthen collaboration and complementarity between bilateral and multilateral approaches in taking forward nexus approaches.</p>	<p>NA</p>	<p>Completed. The workshop took place on 8 November 2019 in the margins of the OECD INCAF meeting. As a follow up, RG4 and OECD INCAF identified knowledge management around Nexus implementation (planned); and better defining and understanding the ‘peace pillar’ of the nexus (ongoing) as key collaboration areas.</p>	<p>IOM, INCAF</p>	<p>OECD/INCAF, DAC network on conflict and Fragility</p>

Provide inter-agency guidance on the HDN and its linkages to peace , while safeguarding humanitarian principles <i>[Taking into account UN development system reform].</i>	Finalize Key Messages on the Humanitarian-Development Nexus and its Links to Peace .	<u>POSTPONED</u> Delivery delayed from Q1-Q2 2020 to Q3-Q4 2020	The work will start as soon as the below peace deliverable is completed in Q3-Q4 2020 .	World Vision, IOM	UNSDG
	Strengthen the articulation of Peace in the Nexus through the development of guidance specifically on the conditions under which the triple collaboration approaches are appropriate or not.	<u>POSTPONED</u> Delivery delayed from Q1-Q2 2020 to Q3 2020.	A reflection and guidance paper is under development to better articulate the 'peace piece' in the HDPN and improve the collaboration and complementarity across the HDP spectrum. Final draft will be ready by end July .	IOM, FAO, OECD/INCAF, World Vision, PBSO	ICVA, ICRC, UNFPA, ILO, OHCHR, Interpeace, UNDP, WFP, UNICEF, OCHA (with inputs from all RG4 members)
Upon request, provide support to country operations through a system of pooling or coordinating capacities , including by working with the humanitarian-development nexus community of practitioners, the Joint Steering Committee, among others.	Collate and provide information regarding IASC members' capacities that can be pooled to respond to requests for technical support from the field .	<u>TO BE DELIVERED AS PLANNED</u>	A matrix that maps information on the HDPN capacity deployed for country support was built in December 2019 , to be continuously updated. The purpose is to maintain an update on a global overview about HDPN support; to follow the trend of capacities and support over time, reduce overlaps and cover gaps where required; to facilitate contact between agencies and organisations in respective regions/countries.	Co-Chairs (UNDP, Oxfam)	All RG4 members
	Strengthen field practitioners by maintaining and expanding the community of practice Network (HDN CoPN) .	<u>TO BE DELIVERED AS PLANNED</u>	Continuous. The Network continues to provide an informal space as a connecting hub for country-level and global discussions, sharing knowledge and lessons learned, and bringing together different actors. Its activities are supportive of RG4's other workstreams, including the development of the guidance on collective outcomes and the knowledge management. A survey was recently conducted three years after the Network's establishment, where interest was expressed for the Network to pursue advocacy nexus, address country-specific challenges/solutions with regards	WFP, ICVA	

			to nexus. Its ToR is being reviewed to reflect this way forward.		
Strengthen the sharing of data and analysis and enable the adaptation of planning tools to support better alignment between country-based humanitarian and development plans [<i>consider doing so for the JSC pilot countries as a starting point. Ensure that this is done in RG5</i>].	Review and suggest adaptation of planning tools to support better alignment between country-based humanitarian and development plans through input provided to the companion documents on HDPN and the CCA of the UNSDCF.	NA	Completed in August 2019. RG4 member provided substantial inputs to the companion documents on HDPN and the CCA of the UNSDCF.	RG4 members	UNSDCF

RESULTS GROUP 5 - HUMANITARIAN FINANCING

Co-Chairs: OCHA, ICVA

PRIORITY AREAS OF WORK	“ORIGINAL” CONCRETE DELIVERABLES	REPRIORITIZATION	STATUS	LEADS	PARTNERS
Map and promote financing instruments supporting humanitarian interventions with development co-benefits [<i>Ensure that this is done in collaboration with Results Group 4 on Humanitarian-</i>	1.1 In select countries, identify funding and financing instruments for joint humanitarian development programming and advocate with key donors on strengthening and bringing them up to scale. [<i>This workstream builds upon the ‘Financing the Nexus’ study, Joint Steering Committee (JSC), DCO and OECD country mappings and RG5 outputs on promoting quality funding.</i>] To include specific	<u>POSTPONED & ADAPTED TO COVID-19</u> The timeline for this deliverable has been adjusted from Q2 2020 to Q3 2020. Country case studies continue being taken forward using desk reviews and virtual interviews and now incorporates questions on planning and coordination around COVID-19.	As a follow up to the work of the Financing the Nexus study, country case studies are being conducted. Initial key informant interviews have been completed for Cameroon, with results expected in June. Interviews have been adapted to include questions on planning and coordination around COVID-19 and the HDP nexus to collate emerging findings at country level. Work is now underway to complete initial desk-review work for Bangladesh and Somalia, to be followed by interviews. Initial planning is also underway for DRC in Q3-4.	NRC FAO UNDP DI	GHD Grand Bargain Workstreams 7&8 on Quality Funding OECD financing the nexus paper and financing strategies

Development Collaboration].	guidance to ensure global initiatives represent input from the country-level on how to best support context-appropriate programming		The idea is to bring back findings from the planned field missions to this group and translate those into key messages from the IASC perspective. The study is around financing the nexus, including on understanding how development actors engage in the different contexts and what restrictions and barriers they face in better engaging humanitarian actors. Due to COVID19 restrictions, work will continue using desk reviews and virtual interviews.		
	1.2 Convene a crisis financing round table in collaboration with the GHD and the World Bank (tbc).	<u>POSTPONED & ADAPTED TO COVID-19</u> The timeline for this deliverable has been adjusted from Q1 2020 to Q2 2020. This deliverable is being adapted to reflect COVID-19, especially regarding the intersection of various COVID-19 funding mechanisms.	A draft concept note has been developed. RG5 members are discussing the adaptation of the Round Table to the COVID19 response.	World Bank (tbc) UNDP (tbc)	GHD
	1.3 Contribute to the financing element of the RG4-led light guidance on collective outcomes.	NA	[COMPLETED] This work is led by RG4 with contributions from RG5 on the financing side. The input has been provided to RG4 and the light guidance is currently in the process of OPAG endorsement. This deliverable is thus completed for RG5.	Save the Children	
Produce a business case showing the contribution of multi-year humanitarian planning and unearmarked funding to more cost-effective humanitarian	2.1 Map donor funding practices with respect to multi-year and unearmarked financing in order to shape subsequent donor advocacy.	<u>TO BE DELIVERED AS PLANNED & ADAPTED TO COVID-19</u> The timeline remains as Q2 2020. There is an emerging link between COVID-19 GHRP and HDP Nexus. It is important to identify elements of quality funding	The objective of RG5 for this deliverable is to ensure that existing work to identify best practice is synthesized and shared as practical guidance for the field. The timeline for this deliverable remains Q2 2020. The Grand Bargain co-conveners started with their best practices paper on quality financing, building on the work from WFP and others. A first draft will be shared with RG5 in May for comments.	OCHA WFP	OECD Grand Bargain Workstreams 7&8 on Quality Funding

<p>assistance. In this regard, strengthen engagement with donor countries, including the OECD, GHD, and GB (Work Streams 7 and 8 on Quality Funding) including on issues of predictable financing.</p>		<p>that are most relevant to link to the COVID-19 response.</p>	<p>After the release of the Grand Bargain paper, RG5 will decide on common messages and dissemination of the paper, noting that the objective is to target advocacy on quality funding in an appropriate way. It was agreed that NRC, WFP and OCHA will liaise to assess whether the envisioned mapping will be reflected in this work or whether additional effort is necessary.</p>		
	<p>2.2 Provide a concrete business case for efficient and effective quality financing (flexible multi-year and unearmarked funding) and cascading benefits to local actors; advocate with donors.</p>	<p><u>TO BE DELIVERED AS PLANNED & ADAPTED TO COVID-19</u> The timeline remains as Q2 2020. This deliverable has a strong link to implementation of the COVID-19 GHRP with regard to the need to improve pass-through of funding to local and national partners. As activities are completed in support of the deliverable, RG5 will seek opportunities to highlight how quality funding practices are of benefit to local partners, and how cascading of benefits (pass-through) can be more effectively monitored.</p>	<p>The tentative timeline for this deliverable remains Q2 2020. UNICEF updated that the interim findings of their study will be shared with RG5. Research is on the way to look at bottlenecks and how to engage local actors. Initial engagements completed for Jordan and Lebanon, including work with national partners. Draft finding will be shared with national partners prior to release. Further consultations between UNICEF and RG5 is planned.</p> <p>Under this deliverable, RG5 has also sought to enhance direct participation of national partners, with the addition of Amel in Lebanon to the RG.</p>	UNICEF	
	<p>2.3 In collaboration with the OECD, convene donor/UN agencies/INGO regulators around compliance and risk issues and with the objective to identify and overcome barriers to quality funding.</p>	<p><u>POSTPONED</u> The timeline for this deliverable has been adjusted to Q3 2020</p>	<p>A joint meeting is planned for later this year with planning led by Save the Children and OECD. To prepare for the event, the following actions are underway:</p> <ul style="list-style-type: none"> - The Financial Action Task Force showed interest in participating in the event. - Results Group 3 is joined, particularly with the colleagues who put together the key 	OECD Save the Children	OECD Grand Bargain Workstreams 7&8 on Quality Funding Results Group 3 on Collective Advocacy

			<p>messages on the impact of counter-terrorism legislation for synergies between their work and some of the barriers to quality funding placed by financial regulators.</p> <ul style="list-style-type: none"> - In contact with Human Security Collective, co-chairs of the Global Non-profit Organisations Coalition on the FATF who also showed interest in collaborating. - OECD have been in touch with the Grand Bargain secretariat to discuss the possibility of hosting this event in the margins of their annual meeting in June. 		<p>Financial Action Task Force</p> <p>Human Security Collective</p>
	NA	<p><u>NEW DELIVERABLE</u></p> <p>2.4. Develop collective advocacy messages to donors on how they can better support the pandemic response against COVID-19 and ongoing operations, especially in terms of flexible funding [<i>follow-up on the Principals action point agreed on 23 March ad-hoc meeting on COVID-19 response</i>]</p>	<p>The key messages have been endorsed by the IASC Principals and a letter to donors (GHD) has been developed and sent. Follow up on letter is being explored. Identification of concrete areas of harmonization are being developed to be finalized in April, and this will then lead to update on key messages (see 3.1 below).</p>	RG5 (led by co-Chairs)	
<p>Facilitate the ongoing process of simplification and harmonization of UN systems to reduce burdens and free additional resources for humanitarian operations.</p>	<p>3.1 Take stock of the progress to date to harmonize partnership arrangements between NGOs and UNHCR, OCHA, UNICEF, WFP, and UNFPA, and recommend next steps for action.</p>	<p><u>TO BE DELIVERED AS PLANNED & ADAPTED TO COVID-19</u></p> <p>Initial step to develop common guidance for funding flexibility within existing partnership agreements to ensure field operations are able to effectively respond to COVID-19.</p>	<p>This deliverable has been updated and is being expedited to timely address the necessary adjustments of existing partnership arrangements in light of COVID19 and promote greater harmonization across agencies. Initial discussions started and an ad-hoc meeting of the sub-group took place on 7 April.</p> <p>In April, RG5 members collectively generated a table detailing current funding flexibility practices of members in budgeting, no-cost extensions, reprogramming, and due diligence/risk management processes. Donor practices are</p>	<p>ICVA UNICEF (in collaboration with UNFPA)</p>	<p>Grand Bargain, GHD</p>

			also mapped against IASC members. In coordination with the release of the updated GHRP, RG5 plans to release common guidance identifying where IASC members can commit to a harmonized approach to funding flexibility.		
	3.2 Advocate with UN agencies to adopt cost classification protocol and establish a pilot project with donors and implementing organisations to test the protocols.	<u>POSTPONED</u>	In February, NRC agreed to conduct a desk-based pilot of the “Money Where it Counts” with UNHCR in two countries. The purpose of the exercise (that does not require any changes to current agreements) is to analyse the feasibility of larger scale piloting and create evidence to support broader adoption. Additional planned exchanges on the Money Where it Counts protocol with the Netherlands and ECHO had to be called off due to travel restrictions and subsequent shift in priorities. While NRC supports the short-term flexibility measures currently being introduced in response to the COVID-19 crisis, initiatives like the Money Where it Counts have the potential to change such flexibility for good, better preparing us (and our funding) for complex crisis like the current one.	NRC	Grand Bargain, GHD
